



## Solvency and Financial Condition Report 2020

ERGO Insurance NV/SA

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## EXECUTIVE SUMMARY

ERGO Insurance NV/SA (hereafter the “company”) is part of the ERGO Group that in turn is part of the Munich Re Group. The company provides life insurance products with a focus on pension savings and long term savings.

This document is the Solvency and Financial Condition Report (“SFCR”) of ERGO Insurance NV/SA. Munich Re prepares a consolidated SFCR at Group level. The published report for the 2020 financial year can be found at [www.munichre.com/en/ir/result-center/index.html](http://www.munichre.com/en/ir/result-center/index.html).

The purpose of this report is to assist policyholders and other stakeholders to understand the solvency and financial position of ERGO Insurance NV/SA as at 31 December 2020 (i.e. reporting period is 1 January 2020 to 31 December 2020). Data contained in this report are subject to data quality monitoring performed in accordance with requirements expressed in the company’s Data Quality Policy.

### Section A - Business and Performance

The company’s mission is to protect pension savings and financial health of existing customers for the full duration of their contracts.

After announcing the New Strategic Plan (also referred to as the ‘New Strategy’) to terminate the underwriting of new policies and focus on fully serving existing customers from 1 July 2017, our customers can expect a reliable and efficient service by empowered and risk aware employees working in a financially stable company.

After a formal closure of the New Strategic Plan programme made in Q4 2019, the ongoing projects which were taken up within company’s normal project governance were successfully finalised in course of 2020.

In December 2020, following the announcement of the "Munich Re Group Ambition 2025" ERGO Insurance NV/SA aligned its strategic statements with all Munich Re Group entities along the dimensions of "Scale – Shape – Succeed":

- “Scale” is about pooling our strengths in our core business field over the next years. Thus, we will boost our efficiency.
- “Shape” refers to us wanting to be creators and innovators within the insurance sector. We want to focus on digitalising our business and using modern technologies in servicing our customers.
- Succeed” underscores how to achieve lasting success for all of our stakeholders: shareholders, customers and employees.

The Management of the company monitors the evolution of its portfolios as well as the financial bearing capacity and the risk situation of the company. Despite the COVID-19 outbreak, the Solvency II ratio, defined as the ratio between Own Funds and Solvency Capital Requirement (SCR<sup>1</sup>), at year-end 2020 is established at 238%, compared to 259% at year-end 2019.

#### Underwriting performance

The underwriting performance is based on the premiums the company receives, the claims it has to pay-out and the different expenses it incurs in order to administer and commercialize policies.

During 2020, the following key developments occurred:

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<sup>1</sup> The Solvency Capital Requirement (SCR) is a level of financial resources that enables insurers to absorb significant losses and that gives reasonable assurance to policyholders and beneficiaries that payments will be made as they fall due. The SCR is calculated using the Standard Formula as defined by the Solvency II regulation (EIOPA Directive 2009/138/EC).

- **Gross Written Premium:** Overall, there was a 12% (34,3 MI €) decline in the total Gross Written Premiums 2020 (from 297,2 MI € in 2019 to 262,9 MI € in 2020).
- **Claims:** The overall claims incurred increased by 7% (20,8 MI €). The main driver of this increase was the provision for outstanding claims, which has increased by 12 MI €, compared to a decrease by -7 MI € in 2019.
- **Expenses:** Personnel and general expenses for ERGO Insurance NV/SA (incl. ERGO Partners NV/SA) are established at 41,4 MI € in 2020, compared to 47,2 MI € in 2019. The total expenses before cost allocation are 5,8 MI € lower compared to 2019.

### Investment performance

The net income from investments (in BEGAAP values) increased from 86 MI € in 2019 to 90 MI € in 2020, mainly driven by an increase in the extraordinary investment result from -5,7 MI € in 2019 to 0,6 MI € in 2020. This is explained by an impairment of 6 MI € recorded in the special fund MEAG ERGO Belgium Equities in 2019.

## Section B – System of Governance

The most important governing bodies in the System of Governance include: the Board of Directors; Audit and Risk Committee; the Nomination and Remuneration Committee, and the Management Committee.

During 2020, the onboarding of new Management Committee members reinforced the culture for sound risk management within ERGO Insurance NV/SA. The management of Independent Control Functions remained largely unchanged, providing stability in actuarial controlling, risk and compliance controlling and audit oversight.

The company's risk management system is built to identify, assess and measure, steer as well as monitor and report risks. Continued focus remained on ensuring effective governance and further embedding an appropriate risk culture across the company, in line with the risk appetite set by the Board of Directors.

## Section C - Risk Profile

The Risk Profile of the company provides at a given point in time a view on all the risks to which the company is exposed to, for instance:

- **Market risk:** As is typical for a life insurance company, market risk is the major risk contributor to the company's Risk Profile. Market risk is the risk of a loss that may be caused by fluctuations in the prices of the financial instruments in a portfolio. The various risk factors are the interest rate, credit spreads, exchange rates, share prices or property prices. Movements in these various elements form the foundation of market risk. In 2020, the market volatility observed in 2020 following the COVID-19 outbreak therefore first led to a decrease, and later in the year to an increase, in equity risk. Interest rate risk stayed low, partly related to the still very low interest rates by Q4 2020 (even lower than one year ago). The beneficial interest rate risk position is also the result of a sound asset-liability matching.
- **Underwriting risk:** As is typical for an insurance company, underwriting risk represents the potential loss arising from entering into or underwriting insurance policies. Because of ERGO insurance NV/SA's business model and activities, its main underwriting risks are life risk and to a lesser extent health risk. In 2020, the decrease of interest rates led to a higher underwriting risk.
- **Operational Risk:** It is defined as the risk of loss caused by failed people, processes, systems, or external drivers. The exposure continued to decrease in 2020 compared to 2019, notably driven by constant reinforcement of control activities in Operations, the continued effort on the developments of system functionalities to automate processes, the improvement of processes and technical documentation and the development of a sound cyber security risk management framework.

The Risk Management Function maintains a comprehensive record of all risks on which it reports to the Management on a quarterly basis, pointing out new emerging risks, measuring progress on the mitigation actions and analysing behaviour of Key Risk Indicators to ensure the management has at all times an accurate insight on its risk profile to enable corrective steering if needed.

The exposure of ERGO Insurance NV/SA to COVID-19 is considered as very low and is monitored diligently by the Crisis & Emergency Management Committee. All required preventive measures were taken to protect the physical integrity of all employees.

## Section D - Valuation for Solvency Purposes

The company's economic balance sheet, like that of other insurers, comprises assets, technical provisions and other liabilities. Technical provisions are reserves for claims and premiums plus a risk margin. Assets, technical provisions and other liabilities are valued on a 'fair value' basis according to Solvency II requirements, meaning that the company's financial strength is sensitive to market movements in terms of value.

The Solvency II technical provisions are defined as the sum of the Best Estimate Liabilities (BEL) and the Risk Margin. In 2020, the total technical provisions increased to 5,9 BI € from 5,5 BI € in 2019, mainly due to the lower interest rates. The increase of the risk margin is also largely linked to the interest rate development.

## Section E - Capital management

The current capital management plan primarily aims to maintain the company's financial bearing capacity by having a strong solvency position that aims to assure, at all times, that the company can respect minimum regulatory requirements and capital requirements. The primary focus in 2020 was to maintain the attained position since year end 2019, despite the outbreak of COVID-19.

Nevertheless, where possible, measures were taken for further optimisation in the company's capital management. Relying on its strong financial bearing capacity and on a high solvency II ratio, the company obtained the exemption to further accrue its 'flashing light reserves'<sup>2</sup> for 2020.

### The company's Solvency II coverage ratios

Measures and decisions taken by the company in the past were the main drivers to sustain the financial stability of the company:

- Solvency II coverage ratios at year end 2020: **238% of the SCR and 619% of the MCR**<sup>3</sup> (with volatility adjustment)
- Solvency II coverage ratios at year end 2019: **259% of the SCR and 670% of the MCR** (with volatility adjustment)
- Solvency II coverage ratios at year end 2020: **224% of the SCR and 568% of the MCR** (without volatility adjustment)
- Solvency II coverage ratios at year end 2019: **243% of the SCR and 618% of the MCR** (without volatility adjustment).

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<sup>2</sup> Flashing light reserves are additional provisions that can be required by the Belgian regulator to be set up, to cover the interest rate risk associated with insurance contracts with a guaranteed interest rate (NBB circular 2016/39).

<sup>3</sup> The Minimum Capital Requirement (MCR) is a minimum level of security (lower than the SCR) below which the amount of insurers' financial resources should not fall, otherwise supervisory authorities may withdraw authorisation (EIOPA Directive 2009/138/EC).

The amount of the **Solvency Capital Requirement (SCR)** and the eligible amount of Own Funds to cover the SCR are classified by Tiers as illustrated in Table 1 below:

Item	With VA	Without VA
Eligible Own Funds to meet SCR	757,4	716,8
<i>Tier 1</i>	598,3	556,5
<i>Tier 2 (capped)</i>	159,1	160,3
<i>Tier 3</i>	0,0	0,0
SCR	318,3	320,6

**Table 1: SCR and eligible Own Funds by tiers in MI €**

The amount of the **Minimum Capital Requirement (MCR)** and the eligible amount of basic Own Funds to cover the MCR are also classified by tiers as illustrated in the Table 2 below:

Item	With VA	Without VA
Eligible basic Own Funds to meet MCR	618,2	576,8
<i>Tier 1</i>	598,3	556,5
<i>Tier 2 (capped)</i>	20,0	20,3
<i>Tier 3</i>	0,0	0,0
MCR	99,9	101,6

**Table 2: MCR and basic Own Funds by tiers in MI €**

ERGO Insurance NV/SA applies a frequent monitoring of the developments of the COVID-19 crisis on its capital position in line with NBB's expectations. The manageable drop in the Solvency II ratio over 2020 was essentially the result of the further decrease in interest rates.

The company also performs an annual extensive and in-depth analysis of its solvency position and capital management implications in its Own Risk and Solvency Assessment (ORSA) report.

## A. BUSINESS AND PERFORMANCE

### A.1 Business of ERGO Insurance NV/SA

#### A.1.1 Company profile

ERGO Insurance NV/SA is a public limited company registered under the laws of Belgium, member of the Munich Re Group, with its registered office at 1000 Brussels, Loksumstraat 25, with company number 0414.875.829 and authorised by the National Bank of Belgium (NBB) under number 735 for branches 1a (accident), 21, 22, 23 and 26 (life insurances).

Until 30 June 2017, ERGO Insurance NV/SA collaborated with (i) a network of independent brokers generally referred to as “ERGO Life” and (ii) its exclusive insurance agent ERGO Partners NV/SA generally referred to as “ERGO Pro” for the distribution of its insurance products. ERGO Partners NV/SA is a limited liability company registered under the laws of Belgium, with its registered office at 1000 Brussels, Loksumstraat 25, with company number 0424.611.164 and authorised by the Financial Services and Markets Authority (FSMA) under number 32985.

After announcing ERGO Insurance NV/SA’s New Strategic Plan to close the book to new policies and focus on fully serving existing customers as from 1 July 2017, ERGO Insurance NV/SA terminated the agency agreement with its exclusive insurance agent ERGO Partners NV/SA and manages the existing ERGO Pro portfolio as a direct insurer, whilst the existing (closed book) portfolio of ERGO Life is still being serviced by the network of independent brokers.

ERGO Insurance NV/SA also still manages its existing closed book portfolio in other countries:

- In Luxembourg, ERGO Insurance NV/SA operates through a branch office constituted on the basis of freedom of establishment and through freedom of services. The Luxembourg branch office of ERGO Insurance NV/SA is located at 55, Allée de la Poudrerie, L-1899 Kockerslscheuer and is registered with the Luxembourg Commercial Register under the number B58.508, with Mr. Bernard Schacht as Branch Manager.
- In the Netherlands, ERGO Insurance NV/SA operates through freedom of services. On 1 November 2018, ERGO Insurance NV/SA constituted a representation office in the Netherlands providing back-up services. This representation office used to be a representation office of ERGO Partners NV/SA. Following the termination of the agency agreement with ERGO Partners NV/SA, this representation office was transferred to ERGO Insurance NV/SA as from 1 November 2018. The activities of the Representation Office of ERGO Insurance NV/SA mainly consist in the provision of back-office activities with respect to its Dutch run-off portfolio. These back-office activities are non-regulated activities under Dutch or Belgian law, i.e. the activities have a mere administrative nature and do not cover the distribution or actual management of the insurance contracts. The Representation Office of ERGO Insurance NV/SA is located at Eemweg 7, 5215HM 's-Hertogenbosch and is registered with the Commercial Register (“Kamer van Koophandel”) under the number 73947520.

**Supervisory Authority:** The National Bank of Belgium, de Berlaimontlaan 14, B-1000 Brussels, Belgium is responsible for the prudential supervision of the company.

**External Auditor:** EY Bedrijfsrevisoren - Réviseurs d'Entreprises BV, De Kleetlaan 2, 1831 Diegem, Belgium, represented by Mrs. Christel Weymeersch.

#### A.1.2 Business activities and performance

##### Business activities

The core activity of ERGO Insurance NV/SA is life insurance with a focus on pension savings and long-term savings with fiscal advantage (so-called 2nd Pillar for employees and self-employed persons and 3rd Pillar for private individuals). In addition to pension savings, the product range of ERGO Insurance NV/SA also includes products without fiscal advantage (so-called 4th Pillar).

Until 30 June 2017, the aim was to commercialise a complete product range that allowed customers to build up a supplementary income at retirement age. The coverage of biometric risks was integrated in these savings and within investment product solutions, thereby offering financial protection during the savings and investment period.



As stated in section A.1.1, after announcing ERGO Insurance NV/SA's run-off Strategy, the company now manages the existing ERGO Pro portfolio as a direct insurer, whilst the existing portfolio of ERGO Life is still being serviced by the network of independent brokers. ERGO Insurance NV/SA also still manages its existing closed book portfolio in other countries (in Luxembourg and in The Netherlands).

### Business performance

For 2020, the total Gross Written Premium (GWP) is 262,9 MI €, decreasing from 297,2 MI € in 2019, following a decrease of contracts with recurrent premiums of -30,7 MI € and contracts with single premiums of -3,6 MI €.

GWP by Sales Channel	2020	2019	% Change
ERGO Pro	229,9	253,5	-9%
ERGO Life	32,9	43,6	-25%
<b>Total</b>	<b>262,9</b>	<b>297,2</b>	<b>-12%</b>

Table 3: GWP by Sales Channel in MI €

### A.1.3 Strategy and objectives

In 2020 the strategy of ERGO Insurance NV/SA remained unchanged. The company is operating in run-off modus with a focus on protecting the pension savings and financial health of existing customers for the full duration of their contracts. This is constantly our focus. ERGO Insurance NV/SA's customers can expect a reliable and efficient service by empowered and risk aware employees working in a financially stable company.

After a formal closure of the New Strategic Plan programme mode in Q4 2019, the ongoing projects which were taken up within company's normal project governance were successfully finalised in course of 2020.

In December 2020, following the announcement of the "Munich Re Group Ambition 2025" ERGO Insurance NV/SA aligned its strategic statements with all Munich Re Group entities along the dimensions of "Scale – Shape – Succeed":

- "Scale" is about pooling our strengths in our core business field over the next years. Thus, we will boost our efficiency.
- "Shape" refers to us wanting to be creators and innovators within the insurance sector. We want to focus on digitalising our business and using modern technologies in servicing our customers.
- "Succeed" underscores how to achieve lasting success for all of our stakeholders: shareholders, customers and employees.

### A.1.4 External Trends and Competitive Position

#### Insurance market structure

The Belgian pension system rests on four pillars:

- 1st Pillar: The statutory pension;
- 2nd Pillar: Supplementary employment related pensions;
- 3rd Pillar: Individual pension savings with tax incentives; and
- 4th Pillar: Non-fiscal individual savings plan.

However, the ageing population, the upcoming pension wave, and Belgian budget deficit require a reassessment of the role of each pillar in order to retain a sustainable State-supported pension system. The Belgian life insurance industry may consequently benefit from the increasing importance of Pillars 2, 3 and 4. This is expected to remain the case for the near future.

#### ERGO Insurance NV/SA's competitive position

Based on most recent available information at the time of writing (market data for 2019 as of 22/07/2020), ERGO Insurance NV/SA holds a market share of total GWP of around 1.7%.

#### Legal trends

ERGO Insurance NV/SA has a regulatory watch process in place to systematically monitor and analyse changes in the regulatory environment. A number of legislative and regulatory initiatives have impacted ERGO Insurance NV/SA. The most significant recent initiatives that came into force in 2020 or that were updated in 2020 include (non-exhaustive list):

- EIOPA's Opinion dated 31 January 2020 on the supervision of remuneration principles in the insurance sector;
- Commission Implementing Regulation 2020/193 of 12 February 2020 laying down technical information for the calculation of technical provisions and basic Own Funds for reporting with reference dates from 31 December 2019 until 30 March 2020 in accordance with Directive 2009/138/EC of the European Parliament and of the Council on the taking-up and pursuit of the business of Insurance and Reinsurance;
- NBB Circular regarding the guidelines for the recognition and valuation of assets and liabilities other than the technical provisions (NBB\_2020\_04);
- Communications NBB 2020\_009 and 2020\_010 – Communication eCorporate and OneGate-platform regarding the deferral of certain qualitative reports and certain reports of accredited auditors in the context of the COVID-19 pandemic;
- Circular NBB\_2020\_046 on Supplementary Provisions for Life and Occupational Accident Insurance;
- Circular NBB\_2020\_008 – Reporting regarding the consequences of the COVID-19 pandemic for the insurance sector;
- NBB's Circular (NBB\_2020\_012) on Dividend payments, Variable Remuneration and Profit Participation in the context of the COVID-19 pandemic;
- NBB Communication (NBB\_2020\_017): Insurance – Update of the Overarching Circular on System of Governance;
- NBB Circular (NBB\_2020\_018): Recommendations of the Bank on Outsourcing to Cloud Service Providers;
- Commission Implementing Regulation (EU) 2020/641 of 12 May 2020 laying down Technical Information for the Calculation of technical provisions and Basic Own Funds for Reporting with Reference Dates from 31 March 2020 until 29 June 2020 in accordance with Directive;
- 2009/138/EC of the European Parliament and of the Council on the Taking-up and Pursuit of the Business of Insurance and Reinsurance;
- Act of 7 May 2020 on exceptional measures in the context of the COVID-19 pandemic concerning pensions, supplementary pensions and other additional benefits in the field of social security;
- NBB Macroprudential Communication on Dividend Distributions;
- NBB Communication (NBB\_2020\_029) on Scenario Analysis in the context of the COVID-19 crisis;
- NBB Circular (NBB\_2020\_034) regarding Dividend Payments, Variable Remuneration and Profit Sharing in the context of the COVID-19 pandemic;
- Royal Decrees of 31 July 2020 approving the Regulations of the National Bank of Belgium and of the Financial Services and Markets Authority, dated respectively 12 May 2020 and 30 June 2020, on the Repository of Insurance Documents;
- Commission Implementing Regulation 2020/1145 of 31 July 2020 laying down Technical Information for the Calculation of technical provisions and Basic Own Funds for reporting with Reference Dates from 30 June 2020 until 29 September 2020;
- EU's Digital Finance Package & 'Digital Operational Resilience Act' (DORA);
- Statement of the EDPB on the Court of Justice of the European Union Judgment in Case C-311/18 - Data Protection Commissioner v Facebook Ireland and Maximilian Schrems (Schrems II);
- Commission Implementing Regulation (EU) 2020/1647 of 9 November 2020 laying down Technical Information for the Calculation of technical provisions and Basic Own Funds for Reporting with Reference Dates from 30 September 2020 until 30 December 2020 in accordance with Solvency II Directive;
- Statement published by the NBB on 18 December 2020 where the NBB asks Belgian Credit Institutions and (re)Insurers to Refrain from or Limit Dividends during the First Nine Months of 2021;

- Etc.

### **Litigation**

For all significant litigation matters, ERGO Insurance NV/SA considers the likelihood of a negative outcome. If the likelihood of a negative outcome is deemed probable, and the loss amount can be reasonably estimated, ERGO Insurance NV/SA establishes a reserve for the estimated loss, in accordance with IAS-37 accounting standard. However, it is often difficult to predict the outcome or estimate of a possible loss or range of losses because (i) the litigation is subject to inherent uncertainties, particularly when plaintiffs allege substantial or indeterminate damages, (ii) the litigation is in its early stages, or (iii) when the litigation is highly complex or broad in scope.

### **A.1.5 Events of Material Significance for ERGO Insurance NV/SA**

In 2020, there were no new business events that had a material significance for the company.

The decision to pursue the run-off Strategy and transformation to a direct insurer remains the most material event that has continued to impact ERGO Insurance NV/SA, with significant impact on the market position, the organisation of the company, and the company's risk profile.

On the risk profile, the company continued to be exposed to market risk and (Life) underwriting risk. The operational risk profile is closely monitored, in particular risks related to Human Resources, business continuity, business processes, IT systems, or legacy portfolio risks.

## A.2 Underwriting Performance

Since 1 July 2017, all product portfolios are closed for new business, as the underwriting cycle has been terminated.

### A.2.1 Underwriting performance / Underwriting result

The underwriting performance is based on the premiums ERGO Insurance NV/SA receives, the claims it has to pay out and the different expenses it has in order to administer the policies.

For 2020, the net underwriting result is established at -49,1 MI € (compared to -212,2 MI € in 2019). The difference is mainly in the change in provision for future policy benefits, which is explained by the different movement of equity markets in 2020 compared to 2019 (i.e. in 2019 the unit-linked provisions increased following rising equity markets, while the opposite was experienced in 2020).

Net underwriting results Q4/2020 comparison to Q4/2019 (BEGAAP)	Q4 2020	Q4 2019	Difference
<b>Net Premiums</b>	<b>167,7</b>	<b>190,7</b>	<b>-23,0</b>
Paid claims excl. claims handling costs	-211,1	-216,4	5,3
Change in provision for outstanding claims	-10,0	10,3	-20,3
Change in provision future policy benefits	0,2	-206,4	206,7
Change in provision for profit participation	3,9	9,2	-5,4
Change in other technical provisions	0,2	0,4	-0,2
<b>Benefits to clients</b>	<b>-216,8</b>	<b>-402,9</b>	<b>186,2</b>
<b>Underwriting result net</b>	<b>-49,1</b>	<b>-212,2</b>	<b>163,2</b>
<b>Underwriting result net w/o unrealized gains/losses unit-linked</b>	<b>-14,1</b>	<b>-5,9</b>	<b>-8,1</b>

Table 4: Net underwriting results Q4/2020 comparison to Q4/2019 (BEGAAP) in MI €

### Gross Written Premium

Overall, there was a 12% (34,3 MI €) decline in the total Gross Written Premiums for 2020 (from 297,2 MI € in 2019 to 262,9 MI € in 2020). This is due to the run-off strategy as a result of which no new business was underwritten since 1 July 2017.

The table below summarises the premium performance per line of business in 2020 compared to 2019:

Premium written - Gross	2020			2019			Difference	
	Home Country	Other EEA Countries	Total	Home Country	Other EEA Countries	Total		
Income protection insurance	2,9	0,6	3,5	3,1	0,6	3,7	-0,2	-6%
Health insurance	7,8	0,2	8,0	9,1	0,2	9,3	-1,3	-16%
Insurance with profit participation	158,8	10,5	169,3	181,7	11,1	192,9	-23,5	-14%
Index-linked and unit-linked insurance	65,2	3,0	68,2	73,4	3,1	76,5	-8,3	-12%
Other life insurance	12,9	0,8	13,8	14,0	0,9	14,9	-1,1	-8%
<b>Total</b>	<b>247,7</b>	<b>15,2</b>	<b>262,9</b>	<b>281,3</b>	<b>15,9</b>	<b>297,2</b>	<b>-34,3</b>	<b>-13%</b>

Table 5: Premiums Gross of Reinsurance (source: QRT S.04.01) in MI €

It should be noted that 94% of the portfolio of ERGO Insurance NV/SA is underwritten in Belgium, while the remaining 6% is underwritten in EEA countries (e.g. in the Netherlands and Luxemburg).

Further information on the underwriting performance expressed as gross premiums, claims and expenses for 2020 is provided in the table below:

Line of business	Income protection insurance	Health insurance	Insurance with profit participation	Index-linked and unit-linked insurance	Other life insurance	Total
Premiums written - gross	3,5	8,0	169,3	68,2	13,8	262,9
Premiums earned - gross	3,5	8,0	169,3	68,2	13,8	262,9
Claims incurred - gross	-0,4	-6,5	-239,7	-58,9	-21,9	-327,5
Changes in other technical provisions- gross	0,0	-0,3	36,3	-44,3	20,9	12,6
Expenses incurred	1,1	1,7	18,4	7,4	2,9	31,6
Administrative expenses- gross	0,7	1,0	21,2	3,9	1,7	28,5
Investment management expenses- gross	0,1	0,2	4,0	1,1	0,3	5,7
Claims management expenses- gross	0,1	0,1	1,5	0,3	0,2	2,1
Acquisition expenses- gross	0,0	0,1	1,5	0,6	0,1	2,3
Overhead expenses- gross	0,3	0,4	7,9	1,5	0,6	10,7
Other expenses - gross	0,0	0,0	0,0	0,0	0,0	0,0

**Table 6: Premiums, Claims and Expenses gross of reinsurance (source: QRT S.05.01) in MI €**

## Claims

The table below summarises the claims performance per line of business in 2020 compared to 2019:

Claims incurred - Gross	2020			2019			Difference	
	Home Country	Other EEA Countries	Total	Home Country	Other EEA Countries	Total		
Income protection insurance	0,3	0,1	0,4	0,1	0,1	0,2	0,3	136%
Health insurance	6,5	0,0	6,5	-39,8	0,0	-39,8	46,3	-116%
Insurance with profit participation	231,7	8,0	239,7	250,1	8,5	258,6	-19,0	-7%
Index-linked and unit-linked insurance	57,7	1,2	58,9	60,9	1,3	62,3	-3,3	-5%
Other life insurance	21,7	0,2	21,9	25,2	0,2	25,4	-3,4	-14%
<b>Total</b>	<b>317,9</b>	<b>9,6</b>	<b>327,5</b>	<b>296,6</b>	<b>10,1</b>	<b>306,7</b>	<b>20,8</b>	<b>7%</b>

**Table 7: Claims performance per Line of Business (source: QRT S.04.01) in MI €**

Key highlights of the claims performance are explained as follows:

- The overall claims incurred increased by 7% (+20,8 MI €).
- Paid claims have decreased by -1,7 MI €, which is mainly to be explained by a decrease of anticipative tax payments. The collection of the anticipative levy on pension saving contracts was expedited in the period from 2015 to 2019. An amount of 1% of the reserve as at 31 December 2014 was withheld every year in September during that period. This is not the case anymore since 2020. Maturity payments have increased by 6 MI €, death payments by 2 MI €, disability payments by 0,8 MI € and surrenders by 0,6 MI €.
- The provision for outstanding claims has increased by 12 MI €, compared to decrease by -7 MI € in 2019. The decrease in 2019 was due to a transfer of the disability reserve from the provision for outstanding claims to the provision for future policy benefits. That also explains why the overall increase is mainly to be observed in the line of business of Health insurance.

## Commissions

The table below summarises the commissions per line of business in 2020 compared to 2019:

Commissions	2020			2019			Difference
	Home Country	Other EEA Countries	Total	Home Country	Other EEA Countries	Total	
Line of business							

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Income protection insurance	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0%
Health insurance	0,1	0,0	0,1	0,1	0,0	0,1	0,0	-34%
Insurance with profit participation	1,5	0,0	1,5	2,1	0,0	2,1	-0,6	-29%
Index-linked and unit-linked insurance	0,6	0,0	0,6	0,2	0,0	0,2	0,4	175%
Other life insurance	0,1	0,0	0,1	0,2	0,0	0,2	0,0	-28%
<b>Total</b>	<b>2,3</b>	<b>0,0</b>	<b>2,3</b>	<b>2,6</b>	<b>0,0</b>	<b>2,6</b>	<b>-0,3</b>	<b>-13%</b>

*Table 8: Commissions per line of Business (source: QRT S.04.01) in MI €*

Commissions reduced by 13% in 2020. The commission payments of ERGO Insurance NV/SA, since the run-off strategy, only contain the brokerage fees and the commission payments to Korfina/Korfine.

### Expenses

Expenses are an important aspect of the underwriting performance of ERGO Insurance NV/SA.

The highlights from 2020 are explained as follows:

- Personnel and general expenses of ERGO Insurance NV/SA and ERGO Partners NV/SA are 41,4 MI €, compared to 47,2 MI € in 2019.
- The total expenses before cost allocation are 5,8 MI € lower compared to 2019.

### A.2.2 Reinsurance Results (key risk mitigation technique)

As stated in the Reinsurance Policy, the goal of the reinsurance program is to guarantee the security and stability of the insurance portfolio of ERGO Insurance NV/SA and mitigate underwriting risks. To achieve this, a combination of a quota share (financing), surplus (risk mitigation) and excess of loss (accumulation) reinsurance is in place.

The total amount of reinsurance premiums in 2020 was 95,2 MI € which amounts to 36,7% of the gross premiums.

## A.3 Investment Performance

The investment result amounted to 90 MI € in 2020. The investment results are of importance, amongst others to be able to meet the liabilities to policy holders. The details of the investment performance on all investments is explained in this section.

### A.3.1 Investment performance

*In 2020, the BEGAAP investment result developed as follows compared to last year:*

Figures in MI €	2020	2019	2020 vs 2019
<b>Investment result according to BEGAAP</b>	90,1	85,6	4,5
Ordinary result	89,5	91,3	-1,8
Extraordinary result	0,6	-5,7	6,3
<b>Book value of assets</b>	4.455,2	4.492,0	
Average yield	2,0%	2,0%	
Net yield	2,0%	1,9%	

**Table 9: Investment results under BEGAAP in MI €**

The net income from investments has increased from 86 MI € to 90 MI € in comparison to 2019.

- The ordinary income from coupons and dividends was 1,8 MI € lower compared to last year. Expenses remained status quo compared to last year. The income from the unit-linked retro-cessions received for the funds were 0,2 MI € higher.
- The extraordinary investment result increased from -6 MI € to +1 MI €. In 2019, an impairment of 6 MI € was recorded in the special fund MEAG ERGO Belgium Equities.
- The average yield in 2020 amounted to 2,0%.

### A.3.2 Investment results by Asset categories

Income/gains and losses in the period per asset category (based on the IFRS investment result)

Asset category	2020				2019			
	Dividends	Interest	Net gains and losses	Unrealized gains and losses	Dividends	Interest	Net gains and losses	Unrealized gains and losses
Government bonds	0,0	65,3	0,0	844,3	0,0	58,1	0,1	527,4
Corporate bonds	0,0	26,7	0,0	129,8	0,0	36,3	0,0	145,9
Equity	0,6	0,0	0,0	0,0	0,0	0,0	0,0	0,0
Collective Investment Undertakings	7,3	0,0	0,6	-12,4	7,2	0,0	0,4	-14,1
Structured notes	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0
Cash and deposits	0,0	0,0	0,0	0,0	0,0	-0,1	0,0	0,0
Mortgages and loans	0,0	0,7	0,0	2,4	0,0	0,7	0,0	1,1
Property	0,0	0,0	0,0	0,1	0,0	0,0	0,0	0,1
<b>Total</b>	<b>8,0</b>	<b>92,8</b>	<b>0,6</b>	<b>964,2</b>	<b>7,2</b>	<b>95,1</b>	<b>0,5</b>	<b>660,4</b>

**Table 10: Investment results of 2020 vs 2019 (source: QRT S.09.01) in MI €**

#### **Ordinary income (dividends and interests)**

According to their qualification in the economic balance sheet, the total investments (other than assets held for index-linked and unit-linked contracts, including cash and cash equivalents, loans and mortgages) consists for 95% of bonds.

Thereof 80% is related to sovereign debt and 20% to corporate bonds and covered bonds. The structure of the portfolio also explains the structure of the investment income, mainly consisting of interest payments.

The ordinary income of 7 MI € shown in the columns “Dividends” on “Collective Investment Undertakings” consists of the retrocessions received from the external fund providers.

It must be emphasized that in the income positions as mentioned in QRT S.09.01.01, no investment expenses are included.

Unrealized gains have significantly increased in 2020, which is explained by the sharp decrease of interest rates, leading to a significant increase of the market value of the bonds.

**Extraordinary result (net gains and losses)**

The net gains and losses recorded under asset category “Collective Investment Undertakings” amounting to 0,6 MI € are recorded on the self-managed equity fund positions for unit linked life insurances.

It must be emphasized that in the income positions as mentioned in QRT S.09.01.01, no write-ups/write-downs are included.

**A.3.3 Additional Information on Securitized Products**

The company has no securitized products in its asset portfolio. According to the Investment Management Agreement, Asset Backed Securities could be purchased after coordination with the Strategic Asset Allocation department of ERGO Group. Mortgage Backed Securities, Collateralized Bond Obligations and Collateralized Debt Obligations are not allowed.

**A.4 Performance of Other Activities**

This section provides a description of the material income and expenses (not related to underwriting or investment). Under this position the company recognized the interest received from intragroup loans or the interest paid on intragroup loans.

On 29 December 2016, a subordinated loan was received from ERGO International Aktiengesellschaft in the amount of 80 MI € on which ERGO Insurance NV/SA has to pay 3,68% interest annually reimbursable at 28 December until 2026.

	31/12/2020	31/12/2019
<b>Expenses from other activities</b>		
Intragroup loans <sup>4</sup>	2,9	2,9
<b>Total expenses:</b>	<b>2,9</b>	<b>2,9</b>

*Table 11: Income and expenses from other activities in MI €*

**A.5 Any Other Information**

No other relevant information is available.

<sup>4</sup> Loan from ERGO International Aktiengesellschaft for an amount of 80 ml €



## B SYSTEM OF GOVERNANCE

### B.1 General information on the System of Governance

#### B.1.1 Management bodies

The System of Governance is determined by the Board of Directors and its specialised committees. The most important committees in the System of Governance include: Board of Directors including its subcommittees (Nomination and Remuneration Committee and Audit and Risk Committee), and the Management Committee.

##### **Board of Directors**

###### *Composition*

As per 31 December 2020, the Board of Directors of ERGO Insurance NV/SA is composed of 8 members: i.e. 3 executive directors (CEO, CRO and CFO) and 5 non-executive directors, of which 2 directors meet the independence criteria specified in article 48 of the Solvency II Act (the former article 526ter of the Companies Code).

The Chairman of the Board of Directors is appointed by the members of the Board of Directors amongst the non-executive directors and is not the same person as the Chairman of the Management Committee or the Chairman of the Audit and Risk Committee. If the Chairman is unable to attend a meeting, he will appoint a non-executive director to chair the meeting.

###### *Organisation*

The decisions are taken by majority of the votes if voting would be necessary. In case of equality of votes, the Chairman of the Board of Directors has the casting vote.

Meetings of the Board of Directors will be held not less than four times a year and should correspond with ERGO Insurance NV/SA's financial reporting cycle.

ERGO Insurance NV/SA ensures that the Board of Directors is organised in such a way as to promote dynamic discussions by (i) the proportioned size of the Board of Directors, (ii) the necessary diversity within the Board of Directors and (iii) avoiding permanent guests sitting on the Board of Directors. The members of the Management Committee can however be invited to report on agenda points that concern their area(s) of responsibility.

###### *Roles and Responsibilities.*

The Board of Directors is authorised to undertake all actions necessary to achieve the objectives of ERGO Insurance NV/SA, except for those acts for which by law only the General Assembly of Shareholders is competent. Besides exercising the powers prescribed by law or by the Articles of Association, the Board of Directors is in charge of (i) setting the general company strategy (including the implementation of the risk management System and integrity policy) and (ii) the supervision of the Management Committee.

The **general company strategy** includes:

- The definition of the objectives and strategy of ERGO Insurance NV/SA (commercial strategy and structures);
- The main lines of ERGO Insurance NV/SA's organisational structures and internal control structures;
- The approval and validation of important policies on governance, such as the integrity policy (which establishes the company's fundamental ethical principles) and includes rules on conflicts of interest, the Fit & Proper policy, the Compensation policy, the Outsourcing policy, the Internal Rules on External Functions, the Information Security related policies and Business Continuity Management policy, the Charters of the Independent Control Functions, rules on whistleblowing, rules on the prevention of money laundering and terrorist financing, the code of conduct, etc.;
- The approval of important projects, reporting, budgets, structural reforms, etc., and;

- The reportings intended for the public (particularly the SFCR).

In relation to the **Risk Profile**, policy and effectiveness of the risk management System responsibilities include:

- Setting ERGO Insurance NV/SA's level of risk appetite and related risk tolerance levels for all areas of business (risk appetite policy);
- Approving ERGO Insurance NV/SA's general Risk Management policy and specific risk management policies;
- Taking front-line strategic risk decisions and being closely involved with the ongoing monitoring of ERGO Insurance NV/SA's Risk Profile (the Board of Directors and the Audit and Risk Committee will be in possession of relevant and comprehensive information on the risks ERGO Insurance NV/SA faces);
- Approving the Regular Supervisory Report (RSR) and the Own Risk and Solvency Assessment (ORSA).

In relation to the **Supervisory function**:

In accordance with article 42, § 1 1° of the Solvency Act, there is a clear separation between the actual management of ERGO Insurance NV/SA ("management function"), which is entrusted to the executive directors, and the supervision and monitoring of the management ("supervisory function"), which is entrusted to the non-executive directors and the independent non-executive directors.

The supervisory function is carried out through (i) the reporting of the Independent Control Functions, (ii) the effective use of the enquiry powers of the members of the Board of Directors, and (iii) the reporting of the Management Committee and (iv) the minutes of the meetings of the Management Committee.

In addition to the aforementioned, the Board of Directors of ERGO Insurance NV/SA will, in accordance with article 77 of the Solvency II Act:

- Assess and report on, at least once a year, the effectiveness of the System of Governance and ensure that the Management Committee takes the necessary measures to remedy any shortcomings;
- Verify periodically, and at least once a year, the proper execution of the four independent Control Functions, through direct interactions and periodic reporting of the Independent Control Functions, but also through periodic reporting of the Management Committee, and supervising the measures taken by the Management Committee to mitigate shortcomings. In addition, the Board of Directors is required to annually submit a report on the assessment of the proper functioning of the Compliance Function to the NBB;
- Determine which actions need to be taken following Internal Audit findings and ensure that such actions are executed properly;
- Regularly, and at least once a year, assess the general principles of the Compensation Policy and assess its implementation;
- Assume the ultimate responsibility for reporting and disclosing information, and more in particular approve a policy that guarantees an adequate and correct reporting to the NBB, the approval and updating of the Solvency and Financial Conditions Report (SFCR) and the Regulatory Supervisory Report (RSR);
- Assume responsibility for the integrity of the financial accounting and reporting systems, including the systems for operational and financial controls;
- Assess the functioning of the Internal Control System at least once a year and ensure that it provides a reasonable degree of certainty regarding the reliability of the information reporting process;
- Monitor the activities of the Management Committee on important projects and change processes; and
- Supervise the Management Committee on the achievement of the objectives of ERGO Insurance NV/SA, the implementation of the overall business strategy, the internal risk mitigation and control systems, the financial reporting process and integrity therein, compliance with laws, regulations, internal policies and industry standards, and in general the overall functioning of the Management Committee.

To enable the Board of Directors to fulfil its duty, both with regard to the overall business strategy (including the risk management and the integrity policy) and the supervisory function, the Management Committee will regularly report to the Board of Directors. The Board of Directors may also at any time, demand reports of the Management Committee, the Independent Control Functions or the statutory auditor on all aspects of the insurance business that could have a significant impact on ERGO Insurance NV/SA. In general, the Board of Directors and its Chairman may request any relevant information or documents of any relevant party or advisor and carry out any inspection.

## **Specialised Sub-Committees of the Board of Directors**

In order to strengthen the effectiveness of the supervisory function of the Board of Directors, an Audit and Risk Committee and a Nomination and Remuneration Committee were established. These committees are responsible for preparing the decisions of the Board of Directors in the respective areas, without removing its powers.

ERGO Insurance NV/SA ensures that the Sub-Committees are organised in such a way as to promote dynamic discussion by (i) the proportioned size of the relevant committee and (ii) avoiding permanent guests sitting on the relevant committees, except in duly justified situations. Independent Control Functions and (certain) members of the Management Committee or Board of Directors, as well as Head of's or Managers (N-1) may however be invited to the subcommittees to report in their areas of responsibility.

### **Audit and Risk Committee**

#### *Composition*

The Board of Directors nominates the Audit and Risk Committee members and the chairman of the Audit and Risk Committee.

ERGO Insurance NV/SA combined the tasks of the Audit Committee and the Risk Committee in one single Audit and Risk Committee in compliance with the conditions of the Solvency II Act and the Overarching NBB Circular 2016\_31 on System of Governance.

Currently, the Audit & Risk Committee comprises three members. All members of the Audit and Risk Committee are non-executive directors and the majority (2) of these non-executive directors fulfil the independence criteria in the meaning of the former article 526 ter of the Companies Code and specified in article 48 of the Solvency II Act. At least one member of the Audit and Risk Committee is a director with an individual skill in accountancy and/or auditing.

All the members of the Audit and Risk Committee individually have the necessary knowledge, expertise, experience and proficiency needed to enable them to understand and fully grasp the company's strategy and risk tolerance. The presence of the CRO in the Management Committee does not lessen the collective expertise regarding risk management expected of the non-executive directors.

The chairman of the Audit and Risk Committee is not the same person as the chairman of the Board of Directors.

#### *Organisation*

The Audit and Risk Committee may only deliberate if three members are present or represented, it is understood that an independent director can only be represented by another independent director. The advices and recommendations are taken by a majority of the votes if voting should be necessary. In case of equality of votes, the Chairman has the casting vote. The advices and recommendations will, in any event, be subject to ratification by the Board of Directors.

Meetings are held four times a year and should correspond with ERGO Insurance NV/SA's financial reporting cycle. Special meetings may be convened as required.

#### *Roles and Responsibilities*

As specified in its Charter, the roles and responsibilities of the Audit and Risk Committee cover the following domains:

- Corporate-Financial reporting;
- Risk management;
- Internal control and actuarial;
- Compliance with laws, regulations, internal policies and industry standards;
- Internal Audit; and;
- External audit.

These roles and responsibilities imply that the Audit and Risk Committee has, amongst others, the following tasks:

In relation to Audit:

- Notify the Board of Directors of the results of the statutory audit of the annual accounts, as well as clarifying the manner in which the statutory audit of the annual accounts contributed to the integrity of the financial reporting, and specifying the role of the Audit and Risk Committee in this process;
- Monitor the effectiveness of the Internal Control System and risk management system;
- Monitor the Internal Audit Function and its respective activities;
- Monitor the statutory audit of the annual accounts and consolidated annual accounts, including the follow-up of the recommendations by the statutory auditor and where appropriate, by the external auditor responsible for the statutory audit of the consolidated annual accounts;
- Assess and monitor the statutory auditors' independence, including in relation to the provision of non-audit services;
- Make recommendations to the Board of Directors with regard to the appointment of the statutory auditor and, where appropriate, of the external auditor responsible for the statutory audit of the consolidated annual accounts;
- Report regularly to the Board of Directors on the performance of its tasks, at least when the Board of Directors is establishing annual accounts, consolidated annual accounts and, where appropriate, summarised financial statements for publication purposes.

In relation to Risk Strategy:

- Give its opinion to the Board of Directors regarding the appropriate nature on the risk management measures put in place and the processes to monitor and report about risk (such as regarding the separation of the executive and controlling functions);
- Advise the Board of Directors on the current and future risk strategy and risk tolerance;
- Assists the Board of Directors when it is supervising the implementation of this strategy by the Management Committee;
- Ensure that the strategic decisions taken by the Board of Directors in the areas of the set-up of technical provisioning, the determination of transfers on the basis of reinsurance, the investment policy, the asset and liability management and the liquidity management, take into account the risks borne by ERGO Insurance NV/SA given its business model and its risk strategy, in particular reputational risks likely to result from the types of products proposed to customers. The Audit and Risk Committee presents a plan of action to the Board of Directors when this is not the case;
- Determine the nature, volume, form and frequency of information on risks to pass on to the Board of Directors (Quarterly Risk Dashboard);
- Ensure that Management has appropriate processes in place for identifying, assessing and responding to risks in a manner that is in accordance with the risk appetite of ERGO Insurance NV/SA and that those processes are operating effectively.

In relation to risk management:

- Examine the procedures by which ERGO Insurance NV/SA organises the hedging of risks with respect to its assets, its operations and its liabilities as a consequence of amended insurance policies;
- Gather all information necessary (at least the annual report) from the Risk Management Function and stay informed about risk mitigation plans and the follow-up of this plan by the Risk Management Function;
- Hear the Chief Risk Officer, give advice to the Board of Directors about the organisation of the Risk Management Function and stay informed about its work programme;
- Request the Board of Directors, where appropriate, that the Risk Management Function carries out specific assignments.

The aforementioned tasks are further elaborated on in the Charter of the Audit and Risk Committee.

In performing its role, the Audit and Risk Committee is responsible for assisting the Board of Directors in overseeing the implementation of the three lines of defence, and in monitoring the statutory audit. In this context, the Audit and Risk

Committee interacts with the Independent Control Functions and with the Management Committee, and regularly reports to the Board of Directors.

### **Nomination and Remuneration Committee**

#### *Composition*

The Nomination and Remuneration Committee is composed of four members. The members of the Nomination and Remuneration Committee are appointed by the Board of Directors and may be replaced at any time. All members shall be non-executive Directors and two meet the independence criteria.

#### *Organisation*

The Nomination and Remuneration Committee shall meet as often as needed in order to fulfil its functions. Meetings will be scheduled at least twice a year.

The advices and recommendations are taken by a majority of the votes if voting should be necessary. In case of equality of votes, the Chairman has the casting vote.

#### *Roles and Responsibilities*

The main task of the Nomination and Remuneration Committee is to act as an independent control and advice committee to the Board of Directors.

The Nomination and Remuneration Committee is responsible for:

- Making recommendations to the Board of Directors on appropriate Compensation and Benefit programs (in respect of both amounts and composition), and more in particular:
  - Advising the Board of Directors on the Compensation Policy of ERGO Insurance NV/SA as a whole. This includes, the members of the Board of Directors (executive and non-executive directors), the members of the Management Committee, the heads of departments, the members of the company whose professional activities could have a material impact on the company's risk profile ('Risk Takers'), and the Independent Control Functions;
  - Ensuring that the remuneration levels take into account the risks involved, demands and time requirements of each role, and relevant industry benchmarks;
  - Preparing the remuneration reporting to the stakeholders.
- Preparing decisions on remuneration, in particular decisions on remunerations that have an impact on the risk management of ERGO Insurance NV/SA;
- Ensuring that the nomination of the members of the Board of Directors, Management Committee and the Independent Control Functions meets the fitness and propriety criteria, is professional and objective;
- Assessing frequently the level of knowledge, involvement, availability and independence of future and existing directors and members of the Management Committee;
- Overseeing the search for appropriate candidates for appointment to the Board of Directors and Management Committee, including identifying the needs and appropriate profiles for the Management Committee and the Board of Directors, by taking into account, in addition to "fit & proper", certain other aspects such as the number of directors, their age, gender, combined number of mandates, the period and rotation of mandates, rules on conflicts of interest, etc.;
- Making recommendations to the Board of Directors in respect of recruitment or succession planning;
- Scheduling exit interviews with departing directors, members of the Management Committee or second line functions (to the extent appropriate and necessary);
- Reviewing the Annual Targets/Objectives for executive members of the Board of Directors and members of the Management Committee in order to finalise and approve the final Targets and Objectives of the Board of Directors;
- Advising the Board of Directors on the accomplishment of the targets set and consequently initiating a discussion in the Board of Directors, which eventually adjusts and/or approves the recommendations.

In performing its tasks, the Nomination and Remuneration Committee may interact with the Compliance Function or any other relevant person to provide an informed advice the Board of Directors. The Board of Directors can, in the interest of ERGO Insurance NV/SA in general and the performance of the Nomination a Remuneration Committee in particular, amend the Charter of the Nomination and Remuneration Committee. The Nomination and Remuneration Committee shall evaluate its performance on a periodic basis and shall, if needed, take the necessary steps to improve its effectiveness.

## **Management Committee**

### *Composition*

As per 31 December 2020, the Management Committee of ERGO Insurance NV/SA is composed of seven members: The Chief Executive Officer (CEO), the Chief Financial Officer (CFO); the Chief Risk Officer (CRO); a Chief Operating Officer (COO), a Chief Transformation Officer (CTO), a Chief Information Officer (CIO) and a Chief Administration Officer (CAO).

Currently the CEO, the CRO and the CFO are members of both the Management Committee and the Board of Directors. The COO, CTO, CIO and CAO shall only be members of the Management Committee and not be members of the Board of Directors. During the year 2020, there were two changes in the composition of the Management Committee as regards to the creation of the position of CIO and of CAO.

Any appointment or renewal of a member of the Management Committee is assessed by the Nomination and Remuneration Committee which reports to the Board of Directors.

### *Organisation*

The Management Committee forms a college and strives to decide by consensus. Collegiality does not prevent members from being allocated specific, non-exclusive areas of responsibility.

Meetings will generally be held twice a month. A quorum of any meeting will be four members. The decisions are taken by majority of the votes if voting should be necessary. In case of equality of votes, the Chairman has the casting vote.

A Management Committee Charter sets out all organisational aspects in detail, covering frequency of meetings, also representation, preparation and due circulation of agenda and minutes.

### *Roles and Responsibilities*

The Management Committee enhances the effectiveness of the four-eye supervision and the collegiality in decision-making on managing the business activity and operations. This management is done without any outside interference, within the framework of the general company strategy set by the Board of Directors.

In particular, the Management Committee:

- Implements the strategy defined by the Board of Directors and ensures the actual and day-to-day management of ERGO Insurance NV/SA's business activities;
  - The implementation of the strategy defined by, and the Policy Framework approved by, the Board of Directors by incorporating them into processes and procedures;
  - The management of ERGO Insurance NV/SA's activities in accordance with the strategic objectives determined by the Board of Directors and in line with the risk tolerance limits defined by the Board of Directors;
  - The supervision of line management and their compliance with the allocated competences and responsibilities;
  - The submission of proposals and opinions, and giving advice, to the Board of Directors with a view to shaping ERGO Insurance NV/SA's general policy and strategy.
- Implements the risk management system, including (without limitation):
  - The incorporation of the framework for risk appetite and the risk management Policy approved by the Board of Directors into processes and procedures;
  - The implementation of the necessary measures to manage the risks;

- Ascertain, based on the reports of the Independent Control Functions, that all of the relevant risks to which ERGO Insurance NV/SA is exposed (including financial risks, insurance risks, operational risks, sustainability risks and other risks) are identified, measured, managed, controlled and reported in an appropriate manner;
- Supervise the development of ERGO Insurance NV/SA's Risk Profile and monitor the effectiveness of the risk management system.
- Implements, monitors and evaluates ERGO Insurance NV/SA's organisational and operational structure, including (without limitation):
  - The implementation of an organisational and operational structure designed to support the strategic objectives and ensure conformity with the framework for risk appetite defined by the Board of Directors, in particular by specifying the powers and responsibilities of each department within ERGO Insurance NV/SA and by detailing reporting procedures and lines of reporting;
  - The implementation, steering and assessment (without prejudice to the supervision carried out by the Board of Directors) of appropriate internal control mechanisms and procedures at every level of the company and assess the appropriateness of these mechanisms;
  - The implementation of the framework necessary for the organisation and proper functioning of the Independent Control Functions and evaluate, based on the activities of these Control Functions, the efficiency and effectiveness of the processes determined by ERGO Insurance NV/SA in the area of risk management, internal control and governance;
  - The implementation of the Policy Framework defined by the Board of Directors, including all policies, guidelines and procedures;
  - Supervise the proper implementation of ERGO Insurance NV/SA's Compensation Policy;
  - Organise an internal control system that makes it possible to establish with reasonable certainty the reliability of internal reporting and financial disclosure in order to ensure that the annual accounts are in compliance with the applicable regulations.
- Implementing all applicable policies, guidelines and procedures, among which the integrity policy established by the Board of Directors (covering in particular conflicts of interest, whistleblowing, rules on the prevention of money laundering and terrorist financing) by translating them into concrete procedures and processes;
- Reports to the Board of Directors and the National Bank of Belgium, including:
  - Regular reporting to the Board of Directors (and as the case may be to one of the subcommittees of the Board of Directors) on relevant matters that are necessary to enable the Board of Directors to fulfil its tasks correctly, monitor ERGO Insurance NV/SA's activities and take informed decisions;
  - Informing the regulators and the statutory auditor about the financial position and the governance structure, organisation, internal controls and Independent Control Functions, as well as regarding any other relevant matters;
  - providing the Board of Directors, the statutory auditor and the National Bank of Belgium a yearly report regarding the effectiveness of the System of Governance.
- Improves its performance: the Management Committee's own performance, its individual members and collectively, has to be evaluated on a regular basis, at least once a year. Compliance with the rules specified in the charter of the Management Committee has to be assessed and the findings have to be reported to the Board of Directors.

## B.1.2 Remuneration / Compensation

### Overall Compensation Policy

The Compensation Policy for ERGO Insurance NV/SA is set out to provide employees with a competitive overall level of compensation, relative to appropriate market benchmarks and reflective of the company's success. The policy seeks to support the overall business and risk strategy, risk profile, objectives, values and sustainable long-term business interests and performance of the company and include measures focused on avoiding conflicts of interest. It is formulated with the objective of attracting, motivating and retaining high calibre individuals.

Performance is expected and rewarded. ERGO Insurance NV/SA strives to be an employer of choice, where our employees are rewarded, motivated, and committed to making a clear positive difference to the company, its clients, policyholders and shareholders.

On the other hand, the Compensation Policy also contributes to a sound and effective risk management and discourages risk-taking that exceeds the level of tolerated risk established by the company.

#### **Practice of remuneration which is applicable to members of the Board of Directors**

The term of the non-executive members of the Board of Directors is unpaid, except for that of the independent Directors who receive a fixed amount per year and a variable amount per meeting they participate to.

#### **Remuneration practice applicable to members of the Management Committee**

The Compensation Policy is part of the regulations and practices of the Belgian market and relies on the ERGO Group's Compensation Policy.

Remuneration includes a fixed component and a variable component whose achievement is determined by the Nomination & Remuneration Committee and in concertation with HR ERGO Group International:

- The fixed component is determined in line with the market practice and at a sufficient level to allow a flexible Remuneration/Compensation policy on the variable component. The fixed part of the remuneration represents more than half of the total monetary remuneration.
- The variable component is two-fold:
  - a non-deferred variable component, which is defined by an annual target amount paid the next year in accordance with the corresponding objective's success rate.
  - a deferred variable component, which is defined by a tri-annual target amount transferred during the 4th year in accordance with the success rate of the tri- annual cycle's objectives defined at the start of the period.

The deferred variable component of the members of the Management Committee evolves between 30% and 40% of the total variable remuneration.

#### **Remuneration practice applicable to those in charge of Independent Control Functions**

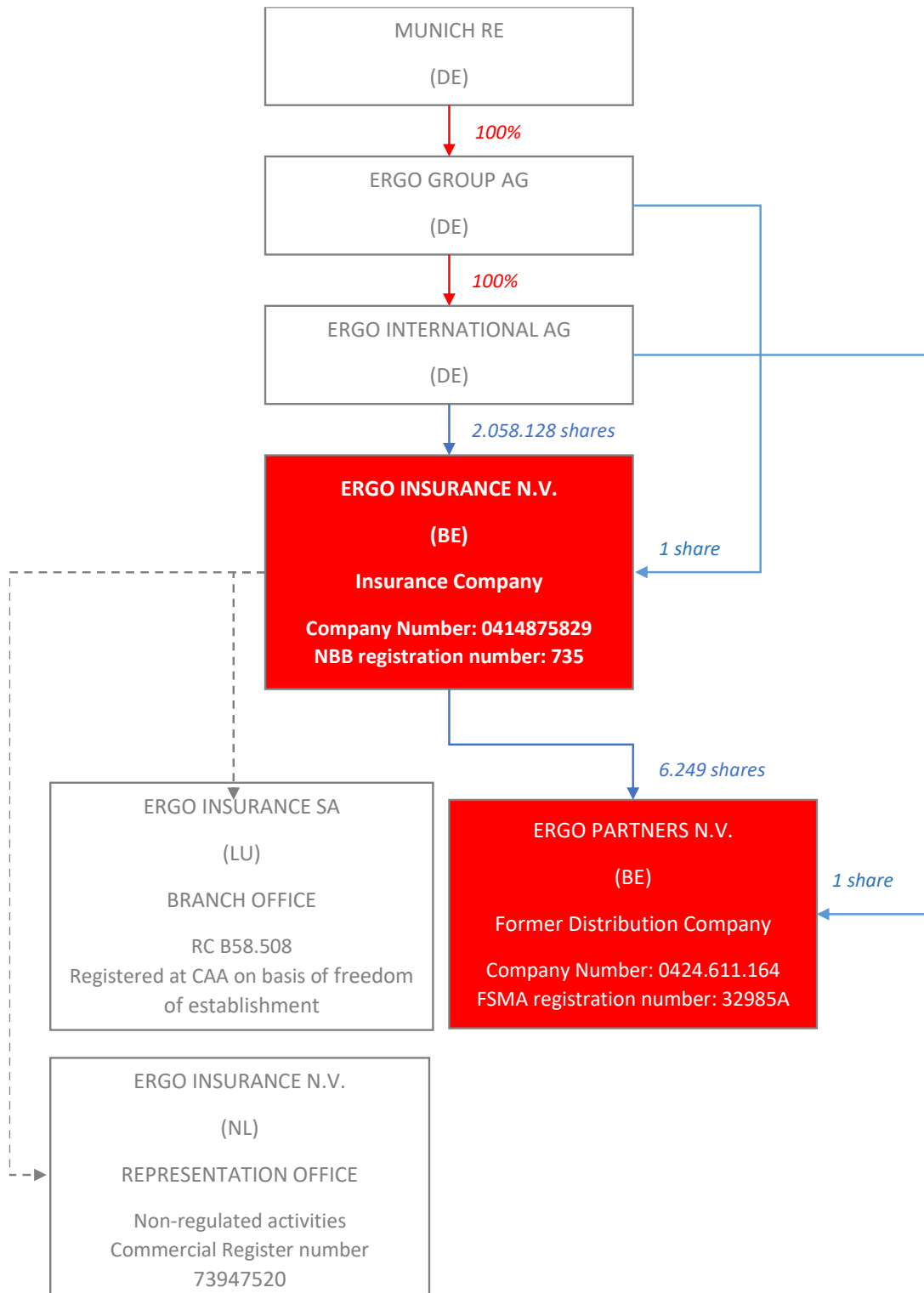
For the Independent Control Functions (risk management, actuarial function, audit and compliance), the principles of remuneration stated above are similar. However, it should be noted that the objectives do not include the financial objectives of the bodies they are supposed to control. The transversal performance objective is admitted at maximum 20% of the variable part of their remuneration.

### **B.1.3 Shareholdership**

ERGO Insurance NV/SA's capital is represented by 2.058.129 no-par value registered shares. These shares are held by ERGO Group AG, a German company, with registered office at ERGO-Platz 1, 40198 Düsseldorf, Germany, which holds one share (0,0001%) and ERGO International AG, a German company, with registered office at ERGO-Platz 1, 40198 Düsseldorf, Germany, which holds 2.058.128 shares (99,9999%) of ERGO Insurance NV/SA.

The ownership structure of ERGO Insurance NV/SA is illustrated as follows:





## B.2 Fit and Proper requirements

### B.2.1 Fit and Proper

#### Fit and Proper definition and application

The Fit and Proper Policy and the implementation framework of ERGO Insurance NV/SA sets out the criteria and procedures that must be applied in order to ensure that all persons who conduct the management of ERGO Insurance NV/SA, or who occupy Independent Control Functions, comply with the statutory and regulatory expertise and reliability requirements (in accordance with the Solvency II Act, the NBB Circular 2018\_25 Fit and proper<sup>5</sup>, the Manual on assessment of fitness and propriety of September 2018 and the Overarching NBB Circular 2016\_31 on System of Governance, updated in May 2020).

The framework ensures that the fit and proper requirements are applied when nominating members of the Board of Directors, members of the Management Committee, Branch Managers, as well as the Independent Control Functions.

The persons who occupy Independent Control Functions within ERGO Insurance NV/SA are:

- Risk Management Function - CRO: Tim Wouters;
- Compliance Function (Head of): Anne-Laure Debaisieux<sup>6</sup>;
- Internal audit Function (Head of): Emmy Van Impe; and
- Actuarial Function (Head of): Jan De Roeck (WTW – critical outsourcing with Mr. Tim Wouters as relay person).

The Fit and proper consists of four parts:

- Fit and Proper requirements;
- Fit and Proper Policy;
- Procedure, application and control framework; and
- Conduct and behavioural guidelines.

#### Fit and Proper Requirements

The following fit and proper requirements are applied at ERGO Insurance NV/SA:

**Fitness requirements:** A person will be considered “fit” if he or she has the necessary professional and formal qualifications, knowledge and expertise in the insurance sector and other financial sectors that enable him or her to conduct a business as prudently and as healthily as possible. A person must also be able to demonstrate professional conduct.

As part of this assessment, the qualities attributed to the position in question, as well as other relevant insurance-related, financial, accounting, actuarial and management qualities will be taken into account.

As a group, directors, Management Committee members, branch managers and representatives of Independent Control Functions must cover a sufficient diversity of qualifications, knowledge and relevant experience in order to ensure that ERGO Insurance NV/SA is managed and controlled in a professional manner.

In order to operate such an assessment of the fitness requirements, ERGO Insurance NV/SA implemented assessment criteria covering the requirements relating to:

- knowledge and experience (including collective qualification requirements for directors and senior managers),

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<sup>5</sup> The NBB Circular 2018\_25 on the suitability of directors, members of the management committee, responsible persons of Independent Control Functions and senior managers of financial institutions.

<sup>6</sup> Mrs. Debaisieux left ERGO Insurance NV/SA as per 31 December 2020. A Fit & Proper file for the new Compliance Officer has been lodged with the NBB.

- skills (including collective qualification requirements for directors and senior managers and specific individual criteria for the Independent Control Functions),
- professional behaviour (including collective qualification requirements for directors and senior managers),
- independence,
- conflicts of interest,
- availability, the amount of time invested by the Person Concerned (the latter criteria being applied for directors and senior managers only).

**Propriety requirements:**

A person is deemed to meet propriety requirements if no facts indicating inadequate propriety are known.

Inadequate propriety is presumed if general experience of life indicates that personal circumstances justify the assumption that such circumstances could adversely affect the sound and prudent exercise of their mandate or function. Account is taken of the personal and professional conduct of the Person Concerned with regard to criminal, financial, proprietary and regulatory law. Of particular relevance are criminal or administrative offences, especially if in connection with corporate activities.

Indications of inadequate propriety could include, for example:

- Regulatory action taken by the National Bank of Belgium now or in the past against the Person Concerned, or a company in which the Person Concerned was or is a director or member of the Management Committee;
- Criminal offences in the area of finance or taxation, or particularly serious criminal acts or money-laundering offences;
- Infringements of administrative regulations.
- Conflicts of interest as defined in the conflict of interest policy, which in case of disclosure of an actual material conflict of interest leads to a recusal or reassessment of the propriety requirements.

It is also assumed that the person in question, wherever possible, will avoid activities that might lead to conflicts of interest or that might arouse the appearance of conflicts of interest. Persons in charge of Independent Control Functions are generally bound by the interests of ERGO Insurance NV/SA. Consequently, they may not consider any personal interests in their decisions, nor may they make use of company opportunities based on their own interests. Each potential event is disclosed to the Compliance Function and a specific file is prepared by the Compliance Function and presented for decision.

ERGO Insurance NV/SA has implemented different assessment criteria in terms of propriety for members of the Board of Directors, of the Management Committee and for the Independent Control Functions.

**Fit and Proper Policy**

ERGO Insurance NV/SA implements a Fit and Proper Policy that includes the following elements:

- a description of the functions that require a fitness and proprietary assessment and notification to the NBB/FSMA;
- a detailed description of the assessment of the fitness and propriety of the members of the Board of Directors, the Management Committee, branch managers and the Independent Control Functions during their selection, i.e. prior to their appointment. In order to operate assessment of the fitness of a person concerned, ERGO Insurance NV/SA has implemented assessment criteria covering the three requirements (knowledge and experience, skills and professional behaviour) as well as independence and conflicts of interest and the amount of time invested by the person concerned. As regards to the propriety requirements, ERGO Insurance NV/SA has also implemented different assessment criteria. All of these assessment criteria are defined in the annexes to the Fit & proper Policy;
- etc.

*Executive and Non-Executive Directors and members of the Management Committee*

The directors of ERGO Insurance NV/SA will at least collectively possess knowledge and experience in the following areas:

- insurance, reinsurance and financial markets;
- business strategy and business models;
- the system of governance, including compliance;
- financial and actuarial analysis;
- the regulatory framework and requirements;
- the valuation model (risk model);
- planning, controlling and reporting;
- life and non-life insurance technical knowledge;
- asset management;
- accounting and audit;
- internal controls and risk management;
- information and communication technology;
- organisation and change management;
- Human resources management;
- Law (Insurance, Tax).

Collective qualification requirements have also been developed in the Fit & Proper policy in terms of skills and professional behaviour for the members of the Board of Directors and of the Management Committee.

These criteria concern both the members of the Management Committee, who must make the appropriate decisions taking into account the business model, risk appetite and the markets in which ERGO Insurance NV/SA operates, and the members of the Board of Directors, who must decide on strategy and be able to monitor the decisions taken by the Management Committee in a constructive manner.

The qualities that are attributed to individual directors / Management Committee members will ensure that there is appropriate diversity of qualifications, knowledge and relevant experience in place. This will contribute towards the company being managed and led in an appropriate manner.

### **Independent Control Functions**

Persons who occupy Independent Control Functions have the theoretical and practical knowledge required for the position in question (Risk Management Function, Compliance Function, Internal audit Function and Actuarial Function). The knowledge required will vary according to the Independent Control Function. The technical knowledge is standard, based on regulatory requirements and most of the time on sectorial certification and mandatory continuous training. The experience is an additional mandatory requirement. It must be assessed in proportion to the nature, scope and complexity of the risks inherent to ERGO Insurance NV/SA

In case an Independent Control Function is outsourced (both within and outside the ERGO Group), as is currently the case with the Actuarial Function, the company ensures the outsourcing complies with the rules of Chapter 7 of the Overarching NBB Circular 2016\_31 on System of Governance, updated in May 2020. In case of outsourcing, ERGO Insurance NV/SA appoints an internal person (relay person) responsible for the outsourced Independent Control Function to monitor that the responsible person has sufficient knowledge and expertise of the outsourced function to be able to critically assess the work and performance of the service provider. The appointment of such relay person is notified to the NBB and he or she is subject to the NBB's "fit & proper" evaluation, as provided by the Solvency II Act.

In case of such a critical outsourcing, the Independent Control Function keeps all its prerogatives and the functional reporting lines (direct report of the Independent Control Function to both the Executive Committee and the chairman of the Board of Directors) remain available.

A Fit and Proper Procedure is in place for ERGO Insurance NV/SA, in line with the principles and legal and regulatory requirements as defined in the Fit and Proper Policy. The following aspects are organized by this procedure:

- Appointment of a new member of the Board of Directors, the Management Committee or the Independent Control Functions can only be organized through a defined cycle;
- In case of renewal of a mandate, a file is constituted and provided to the National Bank of Belgium;
- New elements with regards to a person's fit and proper status are tracked, assessed and kept as part of the documentation which could lead to a (partial) reassessment of the fit and proper status/file.

## **B.2.2 External Functions and Incompatibilities**

The members of the Board of Directors, members of the Management Committee, Branch Managers and Independent Control Functions of ERGO Insurance NV/SA must devote the time required to carry out their duties within the company. The acceptance and exercise of external functions may not lead to conflicts of interest, nor negatively impact the necessary availability of the persons concerned for their mandate or function at ERGO Insurance NV/SA and must respect certain incompatibilities. In accordance with article 83 of the Solvency II Act, ERGO Insurance NV/SA ensures compliance with the rules governing external functions.

## **B.2.3 Loans, credits or guarantees and insurance policies**

There are no material transactions to disclose.

## **B.3 Risk management system including the Own Risk and Solvency Assessment**

### **B.3.1 Risk management system**

#### **Description of the risk management system**

Risk management is a cornerstone of the system of governance of ERGO Insurance NV/SA and is supported and overseen by the Risk Management Function. ERGO Insurance NV/SA's mission is to take care of the pension savings and financial health of our existing customers for the full duration of their contracts. ERGO Insurance NV/SA's customers can expect an adequate, reliable and efficient service by empowered and risk aware employees, working in a financially stable company.

The risk management system is designed with objectives to:

- Partner with the business to deliver on the business strategy while managing the related risks;
- Challenge the business by providing independent feedback and suggesting appropriate risk mitigation and ways forward;
- Drive the risk culture of the company;
- Successfully implement the Solvency II framework across its three Pillars.

The risk management organization and the Risk Management Function are detailed in the section B.3.3. below.

#### **Risk management cycle**

##### *Risk identification*

The risk identification process is performed through the quarterly update of the Quarterly Risk Dashboard (QRD), the Operational Risk Events Database (ORED), the annual Internal Control System (ICS) assessment, as well as the annual Own Risk and Solvency Assessment (ORSA). In addition, risk identification is facilitated by the collection of other reports e.g. fraud case investigations, audit findings, regulatory findings, and ad-hoc risk assessments.

##### *Risk assessment & measurement*

Together with risk takers, the Risk Management Function assesses the impact of risks on the overall risk profile. During this phase, the Solvency Capital Requirement (SCR) is measured and calculated both locally under the Standard Formula and by ERGO Group IRM via its internal model.

##### *Risk steering*

Risk takers ensure that the chosen measures are in line with the risk strategy and related risk policies. The Risk Management Function is actively involved in steering processes which affect the overall Risk Profile.

##### *Risk monitoring and reporting*

For each of the risks identified, ERGO Insurance NV/SA has defined risk indicators and established reporting processes to monitor and report risks to senior management, as well as to the NBB. Specifically, risk limits and triggers are in place at ERGO Insurance NV/SA. Escalation occurs when a risk is assessed to be outside of defined risk appetite limits. In such cases, remedial measures are taken to mitigate the risk back to the desired level of risk appetite.

A number of reports are required by European and national legislation including, for example:

- Quantitative Reporting Templates (QRTs);
- Own Risk and Solvency Assessment (ORSA) Report;
- Report on the Efficiency of the system of governance (RESOG);
- Solvency and Financial Condition Report (SFCR);

- Regular Supervisory Report (RSR); and
- KPI Dashboard monitoring.

In addition to these, following reports are presented to governing bodies and delivered to ERGO Group:

- The Quarterly update of Solvency II closing process: This reporting includes the quarterly update of Solvency II coverage ratio reported by the Risk Management Function to governing bodies. This report contains an update on all modelled risks calculated according to the Standard Formula. Data contained in this report are subject to data quality monitoring and are eventually used to populate quarterly QRT's.
- The Quarterly Risk Dashboard: This reporting focuses on qualitative risks (non-modelled risks) and their developments in the past quarter. This report also includes a view on the current state of identified risks based on evolution of their related mitigation actions.
- The Internal Control System (ICS) report: This annual report is the output from the annual ICS process in which the effectiveness of the design and performance of the Internal Control System is assessed. The ICS report is submitted to the Board of Directors on an annual basis (see also section B.4 on the Internal Control System).

Further information on each risk category and the specific processes and reporting procedures by risk type, as well as information on significant and material risks are provided in Chapter C.

### **Embedding of risk management**

The risk management system is defined as an entity-wide activity, meaning that every person in the organization has a role to play in ensuring that risks are actively identified, assessed, mitigated and monitored. This is ensured by integrating risk policies and practices into specific steering and business processes and decision making including (non-exhaustive list):

- Strategic planning process;
- Capital management;
- Product review process;
- Strategic Asset Liability Management (SALM);
- Profitability calculations;
- Solvency II closing and reporting;
- Regular Own Funds / SCR calculations;
- Reinsurance risk mitigation decisions;
- Project launch and execution; and
- New (critical) outsourcing arrangements.

The embedding of the risk management system within the organization relies on a network of decentralized employees appointed in a role of Business Risk Officers (BRO, previously called Second Line Correspondents (SLC)) towards the 2<sup>nd</sup> line of defence. Their role consists in deploying 2<sup>nd</sup> line of defence activities including the risk management system in their respective departments within the 1<sup>st</sup> line of defence.

In 2018, the concept of this role (introduced a couple of years ago) was subject to lessons learned based on observations from past period and a survey was rolled out within the BRO's community. Outcome of this exercise was used in 2019 to further make the cooperation with BRO's more efficient and eventually improve the embedding of the risk management system within the 1<sup>st</sup> line of defence.

## **B.3.2 Own Risk and Solvency Assessment (ORSA)**

### **Overview of the ORSA**

The ORSA is a key element of the risk management system of ERGO Insurance NV/SA and is a fundamental contributor to the embedding of risk and capital implications into key decisions. The ORSA is the process in which everything comes together. The ORSA spans all processes and procedures used to identify, assess, monitor, manage and report risks and provides a forward looking assessment on the Own Solvency Needs (OSN). It covers all pillars of Solvency II and brings

the business strategy together with the risk strategy and capital management for current and future reporting dates, in line with the business planning horizon.

The basis of the ORSA process is the ORSA Policy, which stipulates the key elements of the ORSA process itself.

### **Assessment of the Overall Solvency Needs (OSN) and Own Funds**

The term “Own Funds” refers to the Own Funds eligible to cover the regulatory Solvency Capital Requirement under Solvency II. The Overall Solvency Needs (OSN) takes into account all risks, as well as the strategy and forward looking considerations. The OSN assessment considers the following steps:

- Identification of risks;
- Measurement of the Risk Profile;
- Link between the Business Strategy and the Risk Profile;
- Risk Strategy as the basis for OSN considerations; and
- Stress testing.

### **Frequency**

The ORSA is performed on an annual basis. Under certain circumstances specified in the ORSA Policy and in case of significant changes impacting the risk profile of the company, a non-regular “ad-hoc” ORSA may be triggered.

### **Roles and responsibilities regarding the ORSA process**

The overall responsibility for the ORSA within ERGO Insurance NV/SA lies with the Board of Directors that assigns the role of ORSA Process Owner to the Risk Management Function, hence it is responsible for the coordination and implementation of the ORSA within ERGO Insurance NV/SA.

In addition, the Audit and Risk Committee ensures the effectiveness of the overall ORSA process as well as its underlying processes. The Management Committee reviews the ORSA report before it is submitted to the Audit and Risk Committee and the Board of Directors.

Other contributors to the ORSA report include Strategy Department, Legal Department, Compliance Function, Planning and Controlling Department, and Actuarial Function.

### **Embedding of the ORSA**

The ORSA process is embedded within ERGO Insurance NV/SA with the aim is to ensure that there is sufficient discussion and deliberation on the available risk information to ensure that an adequate assessment of the Own Solvency Need (OSN) can be made, for the respective year and for the next four years.

## **B.3.3 Risk Management Function**

### **Description of the Risk Management Function**

The Risk Management Function is led by the Chief Risk Officer (CRO). The CRO directly reports to the CEO and is a member of the Management Committee and the Board of Directors. The CRO has a functional reporting line to the ERGO Group CRO. Besides the aforementioned, the Risk Management Function has a direct and independent reporting line to the Audit and Risk Committee and the Board of Directors on a quarterly basis.

The risk management Department is composed of four sub departments including:

- Risk modelling and valuation;
- Risk governance and reporting;
- Information security officer; and
- Actuarial Function.



The Risk Management Function in itself is composed of the former three departments.

The Actuarial Function reports hierarchically to the CRO, as well as the unit (Risk Modelling and Valuation) that carries out the calculations relating to technical provisions. The departments follow the principle of separating the tasks of “do”, “check” and “peer review” (separate people perform the tasks of “do”, “check” and “peer review”). The Actuarial Function also reports directly to the Audit and Risk Committee (ARC). This approach with separate departments adopting a “do” “check” “review” principle by different people on all calculations and tasks, a direct report of the Actuarial Function to the ARC, in our opinion justifies the fact that at ERGO Insurance NV/SA, a less-significant company, both the Actuarial Function and the Head of the Risk Modelling and Valuation report hierarchically to the CRO and the CRO is at the same time also the relay person for the Actuarial Function. This is also in accordance with the guidance of the NBB.

## B.4 Internal Control System (ICS)

### B.4.1 Overview of the Internal Control System

The ICS covers all levels of the ERGO Group and individual companies, as well as outsourced areas and processes where appropriate. The final responsibility for an appropriate execution of outsourced tasks and functions remains with ERGO Insurance NV/SA. The governance of these outsourced functions is maintained in accordance with ERGO Group's Outsourcing Policy and ERGO Insurance NV/SA's Outsourcing Policy. The ICS Policy of ERGO Insurance NV/SA is an Entity Specific Appendix of the ICS ERGO Group Policy that takes into account both ERGO Group requirements and additional specific local regulatory requirements expressed by the National Bank of Belgium. In doing so, the ICS ensures that internal policies as well as legal and regulatory requirements are adhered to. The Policy defines the ICS objectives, principles, organization, reporting requirements, roles and responsibilities that apply within ERGO Insurance NV/SA.

The CRO (and more specifically the Risk Governance and Reporting department reporting to the CRO), is owner of the ICS Policy and is responsible for its annual review. In accordance with requirements expressed in the ERGO Group ICS Policy, managing operational risk is an integral function of the ICS. As such, all matters related to operational risk are subject to this local ICS Policy as well as the ERGO Group ICS Policy.

The Internal Control System is built based on the Three Lines of Defence model that provides an effective method to define the essential roles and duties with regards to risk management and control processes. A distinction must be made between the three lines involved, as follows:

#### *The first line of defence*

The departments that 'own' and 'manage' risks are included within the first line of defence. Within this line, the model refers to the operational managers/head of operational departments.

In case of issues, potential risks, violations against policies and/or regulations are identified by the first line of defence, it is their role and responsibility to report this at least to one of the "Independent Control Function" in the second lines of defence. Depending on the subject matter, even it involves a topic that is not directly within their own business activities, Business Risk Officers (BRO, previously called Second Line Correspondents) play a key role in this regard.

The conclusions from Risk and Control Assessments (RCAs), Entity Level Control Assessments (ELCAs) and IT General Control Assessments (ITGCAs) are evaluated and formalized in their respective templates.

The outcomes of the annual ICS assessment are discussed within the first line by the Policy and Process Owners and the next level in the hierarchy (typically the respective Management Committee member).

#### *The second line of defence-*

Independent Control Functions are in place to "oversee" risks. They have a supervisory and advisory role within the company with regards to their specific control domains.

In order to perform the role as a second line of defence function, the Independent Control Functions are clearly separated from the first line of defence. Therefore, a clear distinction is established between (i) the direct reporting lines of those functions (independency criteria based on the Solvency II Act) and (ii) the hierarchical reporting lines of those functions (internal reporting lines based on the organizational governance chart).

The Independent Control Functions according to the Solvency II Law are the Compliance Function, the Actuarial Function and the Risk Management Function (in the second line of defence) and the Internal Audit Function (in the third line of defence).

The ICS Manager (i.e. Head of Risk Governance and Reporting) checks the plausibility, aggregates and assesses the results. In addition, the ICS assessment is fully documented in pre-defined templates with appropriate filing and version controlling applied.

The ICS report is submitted to the Board of Directors on an annual basis or more often if appropriate (in case of events or escalations). ERGO Insurance NV/SA also submits this annual reporting to the ERGO Group ICS Manager.

#### *The third line of defence-Internal Audit*

An Independent Control Function is in place that 'provides independent assurance' and is carried out by the third line of defence / Internal Audit Function. The role of this function is to provide the Board of Directors and the senior management with assurance based on the highest level of independence and objectivity within ERGO Insurance NV/SA.

The Internal Audit Function operates independently from both the first and the second line of defence.

#### **ICS assessment**

The assessment of the risks and controls is performed on an annual basis and is based on three types of assessments:

- Process-level Risk and Control Assessments (RCA);
- Entity-level Control Assessment (ELCA);
- IT Generic Control Assessments (IT GCA).

As stated in the ICS Policy, the roles and responsibilities regarding these ICS assessments are:

- The Board of Directors oversees the design and implementation of an adequate and effective ICS.
- The Audit and Risk Committee advises the Board of Directors on ICS matters and keeps under review the adequacy and effectiveness of the ICS.
- The Management Committee establishes and maintains an adequate and effective ICS.
- The Governance Committee provides advice to the Management Committee on governance and policy matters. As such, it provides a first challenge on Entity Level Control Assessments (ELCA) results and proposes actions to resolve any identified governance issues.
- ICS Manager (i.e. Head of Risk Governance and Reporting) is responsible for the overall coordination of the ICS assessments, and reporting the ICS outcomes and deliverables to governing bodies.
- Policy Owners are responsible for policies within the business activity under their responsibilities, and to sign off the Entity Level Control Assessment.
- Process Owners are responsible for the execution and up to date description of processes included within the business activity under their responsibilities, and to sign off the Risk and Control Assessments. Also, process owners must put in place agreed remedial actions for identified risks/process control failures and report on their progress.
- Business Risk Officers (BRO, previously called Second Line Correspondents (SLC)) are responsible for performing the Risk and Control Assessments by identifying and assessing the risks and controls related to their processes.

To ensure the effective implementation of roles and responsibilities and appropriate expertise, an ICS training is given during the kick-off of the yearly ICS exercise and during the quarterly BRO/SLC meetings. .

#### **B.4.2 Overview of the Compliance Function**

The Compliance Function is an Independent Control Function within ERGO Insurance NV/SA, aiming to monitor and manage compliance with all relevant laws and regulations, and promote integrity of activities.

The responsibility of ERGO Insurance NV/SA to comply with laws and regulations cannot be outsourced.

### **Compliance Function Tasks**

The core activities of the Compliance Function are systematic and determined at a regulatory level, including (non-exhaustive list):

- (1) Design and execute an annual Compliance Action Plan;
- (2) Oversight of legal & regulatory developments;
- (3) Providing advice;
- (4) Oversight of policies and procedures;
- (5) Carry out Compliance Risk Assessments;
- (6) Carry out Compliance monitoring (supervision and testing);
- (7) Compliance training that enhance staff awareness;
- (8) Compliance regulatory reporting.

The key domains within scope of the Compliance Function include the following:

- (1) Ethics and Integrity;
- (2) Good governance;
- (3) Licenses and direct distribution;
- (4) Anti-Money Laundering;
- (5) AssurMiFID, customer rights and information;
- (6) Privacy and IT compliance;
- (7) Fiscal-related;
- (8) Anti-Fraud;
- (9) Anti-trust, Market Abuse.

### **Compliance Charter**

A Compliance Charter is in place within ERGO Insurance NV/SA and integrates ERGO Group standards and local requirements. It outlines the key principles of the Compliance Function, its status, its core domains, its objectives and responsibilities and the organization of its activities. It should be reviewed annually and approved by the Board of Directors.

During 2020, the Compliance Charter was deemed valid for another year.

### **Independence**

The Compliance Function is independent of the operational activities of ERGO Insurance NV/SA. This is ensured based on the following key elements:

- (1) The Compliance Function holds a formal status within the institution which is documented within the Compliance Charter;
- (2) The Head of the Compliance Function, approved by the Regulators, is certified and appointed as Compliance Officer;
- (3) The Compliance Function and its staff are preserved from possible conflicts of interests between their responsibilities concerning compliance and other responsibilities;

- (4) The Compliance Function has full access to all information, systems and employees when necessary for the execution of the tasks;
- (5) Right and duty to monitor, including request for assistance of (legal) experts;
- (6) The Compliance Functions reviews, validates, ensures and/or imposes minimum training and expertise requirements at all levels of the company;
- (7) Freely express findings and assessments;
- (8) Receives support from ERGO Group Compliance on a regular basis; and
- (9) Directly report to the CEO and to the Chairman of the Board of Directors.

### **Status and Organization**

As one of the Independent Control Functions, the Compliance Function belongs to the second line of defence and is set-up and staffed as an integral part of the organization and governance system.

The Compliance Function falls under the responsibility of the appointed Compliance Officer.

### **Competence, Staffing and Integrity**

Personal competence, integrity and discretion of each employee involved in the Compliance Function is essential for its proper functioning. ERGO Insurance NV/SA also ensures that the Head and the staff of the Compliance Function execute their tasks discretely and with integrity.

Skills, motivation, and permanent education are also crucial in order to allow the Compliance Function to operate effectively. The capabilities of each employee are assessed taking into account the increasing technical complexity and the variety of activities.

### **Reporting by the Compliance Function**

The key reporting undertaken by the Compliance Function includes the following:

- The Compliance Officer updates the CEO regularly about all ongoing activities and compliance risks.
- On a regular basis, the Compliance Officer attends the Management Committee meeting to discuss compliance matters.
- On a regular basis, Compliance shares and informs first line owners of monitoring findings and recommendations.
- On a quarterly basis, the Audit and Risk Committee, and at least on an annual basis the Board of Directors, are informed about or requested to take a decision on compliance activities and the status of the Compliance Action Plan.
- On a quarterly basis and on request, ERGO Group Compliance are informed about compliance major risks and updates, litigation, fraud, reputational risks and cases.
- Each year a compliance activity report is drawn up giving a full status update on compliance risks and recommendations. It is presented to the Management Committee, the Audit and Risk Committee, the Board of Directors, ERGO Group Compliance and is sent to the NBB.

### **Report on the Effectiveness of the System of Governance**

The Report on the Effectiveness of the System of Governance (here after “RESOG”) assesses the adequacy of the system of governance to the nature, scale and complexity of the risks inherent in the business.

During 2021 Q1, the Management Committee carried out its RESOG assessment for the reporting year 2020. Similar to previous years, the RESOG methodology involved using the Overarching NBB Circular on System of Governance as a benchmark to make an assessment of the design and performance of the governance in place.

## B.5 Internal Audit Function

Internal Audit is one of the four Independent Control Functions. The Internal Audit Charter states the position of the Internal Audit Function within ERGO Insurance NV/SA and defines its rights, duties and authorities. The Internal Audit Function for ERGO Insurance NV/SA is being executed by an audit HUB (included in DKV Belgium), which is also providing services for DKV Belgium and DAS Belgium (outsourcing agreement). The Head of the Audit HUB is the official Internal Audit function of ERGO Insurance NV/SA and DKV Belgium.

### B.5.1 Mission, Tasks and Methodology

The Internal Audit Function of ERGO Insurance NV/SA supports the Board of Directors in carrying out its monitoring tasks. In particular, it is responsible for examining the system of internal governance. These include the risk management system (RMS), the Internal Control System (ICS) and the three Independent Control Functions, the Compliance, risk management and Actuarial Function.

The core tasks of Internal Audit include:

Audit Performance: the Internal Audit Function audits the Governance System, consequently the entire business organization, and in particular the Internal Control System in terms of appropriateness and effectiveness. The auditing work of the Internal Audit Function must be carried out objectively, impartially and independently at all times. The audit area of the Internal Audit Function covers all activities and processes of the Governance System, and explicitly includes the other Governance Functions. The audit assignment includes the following areas in particular:

- Effectiveness and efficiency of processes and controls,
- Adherence to external and internal standards, guidelines, rules of procedure and regulations,
- Reliability, completeness, consistency and appropriate timing of the external and internal reporting system,
- Reliability of the IT systems,
- Nature and manner of performance of tasks by the employees.

Reporting tasks: A written report must be submitted promptly following each audit by the Internal Audit Function. At least once per year, the Internal Audit Function shall prepare a report comprising the main audit findings for the past financial year. Within the follow-up process, the Internal Audit Function is also responsible for monitoring the rectification of deficiencies.

Consulting tasks: the Internal Audit Function can provide consulting work, for example within projects or project-accompanying audits, and advise other units concerning the implementation or alteration of controls and monitoring processes. The prerequisite is that this does not lead to conflicts of interest and the independence of the Internal Audit Function is ensured.

Internal Audit's work is based on a comprehensive risk-oriented audit plan updated annually. The audit plan must be developed by applying a uniform risk-based approach in the ERGO Group. The planning is then reviewed on an ongoing basis during the year and, if necessary, adapted to the risk. As part of the planning discussions, the audit topics prioritized by Internal Audit are discussed with the responsible members of the Management Committee and selected executives. The Board of Directors may, at any time, request additional audits within the framework of existing statutory or supervisory regulations.

ERGO Group Audit may request additional audits, in particular topics that are to be audited by all the ERGO Group's key companies based on the ERGO Group's responsibility of the Management Board of Munich Re AG.

## B.5.2 Independence and objectivity

The Head and employees of Internal Audit are aware and adhere to the national and international standards for the professional standards of Internal Audit.

This also applies to the principles and rules for safeguarding the independence and objectivity of Internal Audit. Numerous measures (adequate positioning in the organizational structure, consistent segregation of duties, and comprehensive quality assurance during the audit) ensure that the independence and objectivity of the Internal Audit Function is adequately ensured.

The Head of Internal Audit is directly subordinated administratively to the Chief Executive Officer (CEO) of ERGO Insurance NV/SA. She has direct and unrestricted access to the Board of Directors of ERGO Insurance NV/SA and all subsidiaries. She is independent from all other functions of the company.

In order to ensure independence, the employees of the Internal Audit department do not assume any non-audit-related tasks. Employees who are employed in other departments of the company may not be entrusted with Internal Audit tasks. This does not exclude the possibility for other employees to work for Internal Audit temporarily on the basis of their special knowledge or personnel development measures.

When assigning the auditors, attention is paid to the fact that there are no conflicts of interest and that the auditors can perform their duties impartially. In particular, it is ensured that an auditor does not audit any activities for which he himself was responsible in the course of the previous twelve months.

Internal Audit is not subject to any instructions during the audit planning, the performance of audits, the evaluation of the audit results and the reporting of the audit results. The right of the Board of Directors to order additional audits does not impair the independence of Internal Audit.

According to the statement of the Head of Internal audit, the department has sufficient resources (4,8 FTE) and conducts the audits on its own responsibility, independent and impartially (objectively). The Head of Internal Audit contributes to the independence and objectivity of the auditing function by her behaviour.

During the reported period the independence and objectivity of the Internal Audit department was not impaired at any time.

## B.5.3 Organization

The Internal Audit department is an independent division. However, it operates within the framework of the standards applicable throughout Munich Re Group. The Head of Internal Audit is directly subordinated administratively to the Chief Executive Officer (CEO) of ERGO Insurance NV/SA, and also has a "dotted reporting line" to the Head of ERGO Group Audit.

The audit mandate of Internal Audit covers all units of ERGO Insurance NV/SA.

The Head of Internal Audit fulfils the following fit and proper requirements:

- Her professional qualifications, knowledge and experience is adequate to enable sound and prudent management (fit); and
- She is of good reputation and integrity (proper).

ERGO Insurance NV/SA shall notify the NBB of any changes to the identity of the members of the internal audit, along with all information needed to assess whether any new persons appointed to manage the company are fit and proper.

ERGO Insurance NV/SA shall notify the NBB if any of the persons referred to above have been replaced because they no longer fulfil the fit and proper requirements.

Regular meetings are held with other Independent Control Functions to ensure regular communication between the different Independent Control Functions of ERGO Insurance NV/SA. The results of audits are also shared with the Risk Management Function and the Compliance Function. In addition, Internal Audit is a member of the Governance Committee, which is the formal forum where all Independent Control Functions interact and communicate.

As a whole, the staff of Internal Audit must have the requisite skills and knowledge for effective and efficient audit work. In terms of the staffing of the Audit HUB Belgium the diversity of knowledge as well as the professional experience was taken into account. The Head and staff of the Audit HUB have had training in insurance, economy, accounting, law and commercial science. Moreover, during the course of the period –2018-2020, three new members of the Internal Audit team were recruited. The Audit Hub currently includes 4,8 FTE. No budget limitations occurred in 2020, the financial resources were sufficient to perform all audit activities planned in 2020.



## B.6 Actuarial Function

The Actuarial Function is one of the Independent Control Functions at ERGO Insurance NV/SA. The Actuarial Function works in the second line of defence in close collaboration with the Risk Management Function and the Actuary & Reserving Department. It is a legal requirement for insurance companies to have an Actuarial Function within their organization.

### B.6.1 Mission of the Actuarial Function

As stated in the local Actuarial Function Policy, the mission of the Actuarial Function is to ensure that methodology and processes to identify inconsistencies and weaknesses with respect to the calculation of technical provisions, the underwriting process, the reinsurance programs and quantitative components of the risk management framework are in place.

### B.6.2 Principles applied

The following principles are followed when implementing the role of the Actuarial Function within ERGO Insurance NV/SA:

- Principle 1: The tasks of Actuarial Function are performed independently (Independence).
- Principle 2: The Actuarial Function is embedded in daily business operations and validation processes within ERGO Insurance NV/SA (Embedding).
- Principle 3: The Actuarial Function staff fulfils Fit and Proper requirements (Fit and Proper).
- Principle 4: Delegation of authority and escalation process is in place from the Board of Directors (Responsibility). The Actuarial Function receives its mandate from the Board of Directors.
- Principle 5: Findings and recommendations are addressed and reported in a transparent manner (Transparency).
- Principle 6: The Actuarial Function is effective and adequate (Effectiveness and Adequacy).
- Principle 7: The Actuarial Function is in line with the proportionality principle (Proportionality).

### B.6.3 Actuarial Function Organization

The Actuarial Function within ERGO Insurance NV/SA is part of the risk management department and is separated from the Actuary & Reserving Department, which is situated in the first line of defence. In order to guarantee full compliance with the Solvency II Directive and the Overarching NBB Circular on System of Governance, a clear distinction is made regarding the activities and role of the Actuarial Function and other teams within the Risk Management Function. The Actuarial Function reports hierarchically to the CRO and has a direct reporting line to the Audit and Risk Committee and the Board of Directors. The Actuarial Function is supported by a validator. The department follows the principle of separating the tasks of “do”, “check” and “peer review” and, at all times, separate people perform the tasks of “do”, “check” and “peer review”.

Moreover, the Actuarial Function has a coordination, controlling and advisory role within the Risk Management Function towards first line of defence departments of ERGO Insurance NV/SA. This guarantees the implementation of a four eyes principle and a sound segregation of duties. The cooperation within the risk management department ensures that relevant information channels are in place towards the Actuarial Function.

To fulfil its tasks and responsibilities, the Actuarial Function (or one of the team members) is a member or can at any time be invited to or attend relevant committees.

### B.6.4 Actuarial Function Charter and tasks performed

ERGO Insurance NV/SA has a local Actuarial Function Policy in place which is equivalent to an Actuarial Function Charter. It outlines the Actuarial Function strategy, objectives, principles and governance within ERGO Insurance NV/SA. Furthermore, the local Actuarial Function Guideline describes the concrete implementation of the Actuarial Function Policy. It describes the set-up of the team, the reporting lines and requirements, the classification and monitoring of

findings, the presence in committees and meetings, the distribution of tasks within the Actuarial Function team and the practical implementation.

The local Actuarial Function Policy and Guideline are reviewed annually and, in case of changes, presented for approval to the Management Committee, as well as the Board of Directors.

The Actuarial Function builds its knowledge on information available within ERGO Insurance NV/SA. In order to achieve this knowledge, experience within the company is needed as well as being involved in an interactive way. In the yearly Actuarial Function Report, the Actuarial Function activities are described.

In 2019 and 2020, processes established in the local Actuarial Function Policy and Actuarial Function Guideline were further documented, in line with internal documentation standards.

## B.7 Outsourcing

ERGO Insurance NV/SA has the objective to ensure that any outsourcing arrangement is properly managed and controlled. This means that all risks related to outsourcing, the outsourcing party and the offered services of the outsourced party need to be known, followed up and assessed on a regular basis. In this context, the Outsourcing Policy refers to the organisational requirements and processes in place to actively manage all outsourcing arrangements.

### B.7.1 Outsourcing Policy

The Outsourcing Policy describes the objectives, principles and processes in place to ensure that outsourced activities are properly managed and that the risks are known and properly monitored.

The Outsourcing Policy is built on the following principles:

- **Maintaining responsibility:** At all times the final responsibility for any outsourcing contract is retained at ERGO Insurance NV/SA. Even if processes are outsourced, the responsibility for the risks remains with ERGO Insurance NV/SA. Furthermore, the business owner of ERGO Insurance NV/SA shall only consider outsourcing if the advantages outweigh the risks associated with the outsourcing. The business owner is responsible for managing the relationship with the service provider. He/She shall ensure compliance with the Outsourcing Policy within his/her area of business responsibility. As part of this, he/she prepares an assessment of the risks related to the outsourcing which is updated on annual basis. The consequences of the outsourcing are also examined by the CRO/Risk Management Function which will carry out an independent outsourcing risk assessment of the proposal, indicating that the outsourcing is safe/problematic/unacceptable. The full outsourcing report should be kept at the Procurement Department, should be at the disposal of the Compliance Function, the CRO/Risk Management Function and the Internal Audit Function. The aforementioned functions have two weeks to voice any concerns or reservations they may have. The Compliance Function is responsible for the ongoing monitoring of all outsourcings (second line of defence). In addition, the Internal Audit Function may monitor compliance with the Outsourcing Policy (third line of defence);
- **Selection and evaluation:** A process is in place to ensure a proper evaluation of the outsourced party has been made in due process at RFP stage, and through KPIs during the effective collaboration. Selection is done on an objective basis, such process further ensures that the selection of the outsourced party is done in compliance with applicable laws, guidelines and internal rules;
  - **Process:** Outsourcing proposal and dossier is constituted, advice from Independent Control Functions where required is included in the dossier (including the opinion of the Compliance Function in case of critical outsourcing), decision of the Management Committee on the outsourcing dossier and terms and conditions of the outsourcing, decision of the Board of Directors on the outsourcing dossier and terms and conditions of a critical outsourcing, notification to the NBB in case of a critical outsourcing or the outsourcing of an independent Control Function; regular evaluation by the business owner and annual assessment to ensure that all (technical) requirements are included and abided to;
  - **Written agreement:** A written agreement is in place before any activities by the outsourced party can be started and a signed version of the agreement is retained by the Procurement Department;
  - **Business continuity:** Business continuity requirements are included in the contractual arrangements and with the selection of the provider;
  - **Security:** security requirements are included in the contractual arrangements and with the selection and onboarding of the provider (also in case of cloud computing).
  - **Processing of personal and confidential data:** The service provider must take the appropriate commitment in terms of processing of personal and confidential data (notably in accordance with the applicable data protection laws) in the written agreement.

During every selection process, the above mentioned principles are applied. Additionally, ERGO Insurance NV/SA has standard selection criteria that apply. These criteria include the financial strength of the provider, its reputation, its technical capabilities and the absence of conflict of interests amongst others.

The Outsourcing Policy sets the criteria to ensure that the selection decision of a service-provider is duly documented. Supporting documentation including the "Outsourcing Proposal" and "Checklist" (appendices to the Outsourcing Policy) are processes that ensure that each outsourcing activity has a clear scope (i.e. a detailed description of the functions or

activities to be outsourced is established) and provide details on the expected consequences of the outsourcing and on an estimation of the risks and on safeguards to ensure compliance with the applicable laws, guidelines and internal rules.

In addition, the Outsourcing Policy implements processes to ensure that outsourcing activities are at all times duly lodged and monitored in accordance with applicable laws, guidelines and internal rules.

### B.7.2 Outsourcing of critical or important functions or activities (Critical Outsourcing)

Critical or important functions or activities are defined as functions which are of essential importance for ERGO Insurance NV/SA to operate in the sense that without this function or activity, the company would not be able to provide its services to its customers.

To determine a critical function or activity, the Outsourcing Policy states that it is important to be aware of the potential financial risks in case of a breach of contract, the level of disruption to key processes, a significant increase in operational risk, the impact on the customers' trust and the reputation of ERGO Insurance NV/SA. Examples of critical functions and activities are non-exhaustively listed in the Outsourcing Policy.

Additionally, the outsourcing of Independent Control Functions is allowed under the guiding regulatory requirements. However, ERGO Insurance NV/SA ensures that the outsourcing of Independent Control Functions is done in a controlled manner in which key responsibilities and accountabilities are retained by the company.

### B.7.3 Outsourced Critical Functions and Activities

Hereunder, the list of Critical Functions outsourced, the companies outsourced to and the subject of outsourcing.

Outsource Provider	Jurisdiction	Function or activity outsourced
MEAG and Munich Re (GIM)	Germany (MEAG)	Back Office agreement investments (MEAG)
	Germany (Munich Re / GIM)	Asset Management activities (Munich Re / GIM)
ERGO International	Germany	Datacenter - Project ANABEL platform
ITERGO	ITERGO Informationstechnologie GmbH Germany	Datacenter – relocation of data centre to ERGO Germany
ERGO Group	Germany	Hosting of Prophet server Farm incl. licenses
ERGO Group	Germany (Credit and Cash management)	Cash management process using Corporate Payment Factory solution
Everaert Actuaries	Belgium	Group Insurance (Pillar 2) management process
Vereycken en Vereycken	Belgium	UL3 contract management system (software development and maintenance)
ERGO Group	Germany (Credit and Cash management)	Asset Management - Fund Management process using Fund Management Tool (FMT)

**Table 12: List of critical outsourcing**

List of outsourcing of independent control functions:

Outsource Provider	Jurisdiction	Function or activity outsourced
Willis Towers Watson	Belgium	Actuarial Function

**Table 13: List of outsourcing of Independent Control Functions**

## **B.8 Any Other Information**

No other relevant information is available.

## C RISK PROFILE

The Risk Profile as defined in the risk management Policy is broken down in the following risk categories, aligned with the Solvency II Framework:

- Modelled Risks:
  - Underwriting Risks:
    - Life Underwriting Risks;
    - Health Underwriting Risks;
  - Financial Risks:
    - Market Risks;
    - Credit Risks, of which counterparty default risk; and
  - Operational Risks.
- Non Modelled Risks:
  - Liquidity Risks;
  - Strategic Risks; and
  - Reputational Risks.

Within ERGO Insurance NV/SA, identified risks are assessed and mitigated with the means the company has at its disposal. This includes reinsurance, hedging or other means where available. In order to ensure effective decision making, risks are made transparent through risk reporting and monitoring. Risk reporting provides management with a view on the levels of risks, comparing those to applicable risk appetite limits.

For the following risks, a risk capital was considered based on the Standard Formula under Solvency II (referred to as “Solvency Capital Requirements” or “SCR”), amounting to 318,3 MI € at year end 2020, compared to 289,5 MI € at year end 2019. For the underlying reasons see section E.2.

	Risk value	
	2019	2020
<b>SCR as a risk measure</b>		
Life underwriting risk	125,2	149,5
Health underwriting risk	36,5	40,0
Non-life underwriting risk	0,0	0,0
Market risk	190,5	201,1
Counterparty default risk	5,3	5,6
Diversification	-89,3	-100,3
Intangible asset risk	0,0	0,0
Operational risk	21,3	22,3
<b>Solvency Capital Requirement</b>	<b>289,5</b>	<b>318,3</b>

*Table 14: Risk Profile: Identified risks per main risk type (source: QRT S.25.01) in MI €*

### C.1 Underwriting Risk

Underwriting risk represents the potential loss arising from entering into or underwriting insurance policies. At ERGO Insurance NV/SA the underwriting risk is divided into two modules, depending on the type of policy: Life and Health. Each category is then subdivided into sub-modules according to the Solvency II Standard Formula:

- **Life Underwriting risk sub-modules:** Mortality, Longevity, Morbidity/disability, Expenses, Lapse, Catastrophe.
- **Health Underwriting risk sub-modules:** Mortality, Longevity, Morbidity/disability, Expense risk, SLT Lapse, NSLT underwriting risk (Lapse, Premium and reserve) and Catastrophe.

### **C.1.1 Management of underwriting risks**

Underwriting risks are managed at the various stages of the insurance product life-cycle. This ensures that underwriting risks are recognized and managed early in the cycle.

Product characteristics and their terms and conditions were accepted during product approval and are assessed afterwards, through the embedded review process. This includes profit testing in accordance with the Actuarial Guidelines of ERGO Group. Profit testing results were reviewed by ERGO Insurance NV/SA's Risk Management Function and ERGO Group Integrated risk management.

Product performance and underwriting risk indicators are reviewed after contract issue (e.g. claim and lapse rates). The sufficiency of reserves and technical provisions is assessed by the Actuary & Reserving department and independently monitored by the Actuarial Function.

### **C.1.2 Underwriting risk position**

Because of ERGO Insurance NV/SA's business model and nature of activities, its Life underwriting risk is more prominent than the Health part.

The most material risk with respect to the quantification in the Standard Formula is (Life) lapse risk, where the "lapse down" risk (i.e. the risk of a decrease in lapse rates) is the relevant lapse risk for the company (unchanged compared to last year). In this lapse down scenario, the lapse rates are decreased by 50%, but only for those contracts for which a lapse would generate a positive impact.

Expense risk in Life business represents the second important underwriting risk. Expense risk is calculated by applying a 10% upward shock on the projected expenses and in addition a higher inflation rate. This risk slightly increased during 2020 as a result of the lower interest rates, despite the decrease of ERGO Insurance NV/SA's expenses volume.

Health underwriting risk is driven by disability-morbidity risk, which is stemming from the disability riders in the Universal Life portfolio (UL3). It reflects the risk from a higher future claims experience than currently assumed.

### **C.1.3 Risk concentration**

Risk concentration, mainly driven by the mortality risk exposure, is measured by the catastrophe risk module in the Standard Formula. This risk is assessed to be immaterial, partly by mitigation through reinsurance agreements.

### **C.1.4 Risk mitigation**

As a means of risk mitigation, reinsurance treaties are used by the company, especially to mitigate the risk of mortality and morbidity.

## C.2 Market Risk

As is typical for a Life insurance company, ERGO Insurance NV/SA considers market risk as one its main financial risks. Market risk is defined the risk of a loss that may be caused by fluctuations in the prices of the financial instruments in a portfolio. The various risk factors/sub-modules according to the Solvency II Standard Formula include:

- **Equity risk** exposure of the traditional portfolio is immaterial since the risk is mitigated by equity hedges. The main equity risk corresponds to the equity exposure of unit linked funds. Although the direct risk of a decrease in the equity value is borne by the policyholder, in case of an equity price decrease, the future fee income for ERGO Insurance NV/SA will decrease as well. Also, ERGO Insurance NV/SA carries an equity risk on its buffer in unit linked funds in portfolio (which is limited though since 2018).
- **Interest rate risk** mainly arises from past distribution of products offering high guaranteed interest rates at long durations. These products strongly impact the investment strategy since appropriate assets have to be selected to earn the guaranteed interest rates. The duration mismatch between assets and liabilities of the company is well managed, leading to limited interest rate risk.
- **Spread risk** covers both the widening and narrowing of credit spreads as well as changes in the credit rating transition. The Standard Formula assumes no spread risk on government bonds (of EU member states in the currency of that member). The majority of the three portfolios backing traditional liabilities consists of government bonds. The remaining part is invested in highly rated corporate bonds (and a limited part in structured notes) being responsible for the spread risk exposure. Spread risk is consistently an important risk driver.
- **Real estate risk** is a limited contributor to the market risk module since ERGO Insurance NV/SA has very low exposure to real estate assets.
- **Currency risk** exposure is situated within the unit-linked funds, similarly to equity risk.
- **Concentration risk** results from potential large investments in assets from a single counterparty ERGO Insurance NV/SA. For ERGO Insurance NV/SA it is typically quite low or even zero.

### C.2.1 Application of the prudent person principle

Within the context of market risks, investments play an important role. Within its investment management, the prudent person principle is applied. In this case, the Investment Management Agreement (IMA) between ERGO Insurance NV/SA and Group Investment Management (GIM), as the key provider of investment services, notes that investments are subject to the constraints in the agreement, and should maximize return given the underlying risks. Moreover, GIM together with MEAG (the Munich Re entity responsible for (most of the) asset management throughout the Group) needs to constantly monitor and report on the exposures and the underlying risks and ensure that these are acceptable given the underlying return and the IMA.

### C.2.2 Market risk position

Market risk is the largest risk contributor to ERGO Insurance NV/SA's Risk Profile. The spread risk and equity risk are the largest contributors to the current market risk module, while currency risk also materially contributes.

### C.2.3 Risk mitigation

ERGO Insurance NV/SA's mitigation efforts with respect to interest rate risk are primarily focused on achieving an investment portfolio with diversified maturities that have a weighted average duration close to the duration of the liability cash flows. To mitigate equity risk from the classical Life portfolio, equity hedging is used.

### C.2.4 Overview of sensitivity and scenario analysis

The company monitors its risks via sensitivity and scenario analysis:

- Scenario analysis and stress testing regarding the Solvency II capital position is extensively covered by the Own Risk and Solvency Assessment (ORSA) process. The scenario analysis within ORSA not only covers potential adverse market developments but also scenarios with increased lapses and other risks materializing.
- The general conclusion in the 2020 ORSA report was that, considering existing mechanisms in place (VA and symmetric adjustment) and additional mitigation actions taken, company's solvency position is sufficiently positive to withstand all considered adverse developments. However, in terms of market risk in particular, it was concluded that the company remains vulnerable to external drivers such as the low interest rates environment and potential



spread increases, which although are partially mitigated by a reasonable asset-liability matching and by the application of the VA. The outbreak of COVID-19 had a limited effect on the financial bearing capacity of ERGO Insurance NV/SA.

- At each reporting date, several sensitivities are calculated, based on approximative methods:
  - Interest rates +100bps/-50bps: (risk-free) interest rates directly impact both the market value of assets (at least bonds) and the valuation of the technical provisions.
  - Bond spreads +100bps (specifically Belgian and Italian bonds): spreads directly impact the asset market values, yet only indirectly impact the liabilities side.
  - Equity -10%/+10%: while the company has very limited direct equity exposure, the equity market performance impacts the liabilities side through the unit-linked technical provision.
  - Expense +5%: increase of the recurrent expenses for the company with 5% (reported here with market sensitivities while actually an underwriting risk).

The table below shows the Solvency II coverage ratio at year-end 2019 for the sensitivities as described above.

	OF	Δ OF	SCR	Δ SCR	SII coverage ratio	Δ SII coverage ratio
<b>Base case</b>	757,4		318,3		238%	
IR + 100bps	739,4	-18,0	279,4	-38,8	265%	27%
IR - 50bps	752,7	-4,7	349,8	31,6	215%	-23%
100bps increase in government bond spreads	680,4	-77,0	322,8	4,6	211%	-27%
100bps increase in corporate bond spreads	759,3	1,9	323,9	5,7	234%	-4%
Equity -10%	722,6	-34,8	301,4	-16,8	240%	2%
Equity +10%	793,6	36,2	338,2	20,0	235%	-3%
Expense +5%	741,6	-15,8	320,8	2,5	231%	-7%

**Table 15: Sensitivity analysis for Own Funds, SCR and Solvency II coverage ratio in MI €, %**

The key observations on the results are as follows:

- In all sensitivities, the Solvency II coverage ratio remains substantially above the legal requirement of 100%
- The decrease in the interest rates of 50bps has an adverse effect on the coverage ratio of -23%.
- An increase in government bond spreads of 100bps for both Belgium and Italy (i.e. two of the highest exposures in the company's bond portfolio) would adversely impact the coverage ratio by -27%, which would have been significantly higher in case the company would not apply the VA.
- The performance of equity markets plays only a relatively limited role for the financial strength of ERGO Insurance NV/SA, as effects on Own Funds and SCR largely offset each other.
- A 5% increase of expenses has a limited impact on the financial strength of ERGO Insurance NV/SA.

### C.3 Credit Risk

Counterparty default risk is created by the uncertainty regarding the ability of a debtor to meet its obligations. It is composed of the following sub-modules:

- The default risk: any failure or delay in paying the principal and/or interest that results in a loss for the financial institution;
- The uncertainty regarding the amount to be recovered in the event of default.

The worsening of the credit rating, and the subsequent increase of the spread, is included in spread risk, under market risk.

ERGO Insurance NV/SA is exposed to counterparty default risk on a number of different levels:

- Cash at banks;
- Loans to individuals and companies (incl. ERGO International);
- Transactions with derivative products (none are currently in portfolio); and
- The non-collateralized share of reinsurance recoverables.

Investments to be considered and related counterparty default risk are in line with requirements expressed in the Counterparty Risk Policy of ERGO Insurance NV/SA.

#### C.3.1 Counterparty default risk position

The counterparty default exposure of ERGO Insurance NV/SA is mainly driven by the amount of cash at banks. The counterparty risk from reinsurers is negligible as the deposits generally exceed the reinsurance recoverables and serve as collateral.

The default risk of bond issuers is measured under spread risk.

#### C.3.2 Risk mitigation

ERGO Insurance NV/SA uses a counterparty limit system that is applied throughout the Munich Re Group, to monitor and control credit risks for all balance-sheet positions. The limits for each counterparty are based on its financial situation as determined by the results of fundamental analyses, ratings and market data, and the risk appetite defined by the Board of Directors.

## **C.4 Liquidity Risk**

The objective of ERGO Insurance NV/SA in respect of managing liquidity risk is to ensure that the company is in a position to meet its payment obligations at all times. The Investments department is responsible for liquidity and cash-flow management. It carries out long-term cash flow projections of assets and liabilities that are simulated in normal circumstances or in stress situations to assess future liquidity needs. The liquidity needs are integrated into the liquidity plan, which is created on an annual basis.

### **C.4.1 Liquidity risk position**

As specified in liquidity risk policy of ERGO Insurance NV/SA, the liquidity risk position is monitored by the Planning and Controlling department against budget and plans, based on monthly figures. Yearly forecasts are used to predict liquidity needs and plan inflows / outflows.

In the course of 2020, no specific liquidity events were identified.

The assets of ERGO Insurance NV/SA are invested primarily in liquid government bonds. Thus, the liquidity position of the company is considered as very strong.

### **C.4.2 Risk mitigation**

Liquidity risk is mitigated and managed throughout daily operations and a liquidity plan, as indicated above.

### **C.4.3 Information on the expected profits included in future premiums**

The expected profits included in future premiums at year-end 2020 amounted to 58 MI € (compared to 61 MI € at year-end 2019).

## C.5 Operational Risk

Within ERGO Insurance NV/SA, the operational risk is defined as the risk of loss caused by failed people, processes, systems, or external drivers. It includes supervisory & compliance risk (i.e. legal risk), but excludes strategic and reputational risks. ERGO Insurance NV/SA identifies the following components of operational risk:

- Internal Fraud
- External Fraud
- Employment Practices and Workplace Safety
- Clients, Products and Business Practices
- Damage to Physical Assets
- Business disruption and system failures
- Execution, Delivery and Process Management

### C.5.1 Operational risk processes and procedures

The framework for managing the operational risk is built on a strong governance with clearly defined tasks and responsibilities. Managing operational risk is an integral function of the Internal Control System.

As such, the Management Committee performs an annual self-assessment of the effectiveness of the Internal Control System, which is the cornerstone of risk mitigations against the occurrence of operational risks.

The responsibility to manage operational risks lies with business departments as first line of defence. Business Risk Officers (BROs) are appointed in each Department to assist in managing the risks for their area of activity. They coordinate the collection of operational risk data and implement their corrective actions, in cooperation with the Risk Management Function, as second line of defence.

A self-evaluation of the risks and associated controls is carried out each year for the various activities of ERGO Insurance NV/SA. Ad hoc risk assessments are also performed on outsourced activities, or to investigate emerging risks (e.g. fraud cases) or risks within projects.

The quantification of operational risk is based on the Standard Formula methodology. This quantification is additionally underpinned by a qualitative assessment. In this respect, operational risk scenario analyses are performed annually to stress, assess and measure potential operational risks.

Operational risks are reported as part of the Quarterly Risk Dashboard prepared by the Risk Management Function. More specifically, the inputs are provided by the risk owners, analysed by the Risk Management Function and included in the Quarterly Risk Dashboard, which highlights all significant events taking place and developments impacting the Risk Profile of ERGO Insurance NV/SA. The Management Committee regularly analyses the developments to the Risk Profile of the various business areas of ERGO Insurance NV/SA and takes the necessary decisions in order to remain within tolerance levels.

Establishing an overview of operational risk events is crucial in reaching a better understanding of the operational risks associated with each activity and this provides a relevant source of information for management. Major operational events are thoroughly investigated and are allocated a specific action plan and appropriately followed up. Moreover, operational risks that cause an actual loss are collected with their respective losses in the Operational Risk Events Database (ORED).

### C.5.2 Operational Risk developments

In 2020, the exposure to Operational Risk continued to decrease compared to 2019, notably by constant reinforcement of control activities in Operations, the continued effort on the developments of system functionalities to automate processes, the improvement of processes and technical documentation and the development of a sound cyber security risk management framework

In this context, the Risk Management Function keeps a comprehensive record of all risks on which it reports to the

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Management on a quarterly basis, pointing out new emerging risks, measuring progress on the mitigation actions and analysing behaviour of key KPIs to ensure the management has at all times an accurate insight on its risk profile to enable corrective steering if needed.

## C.6 Other Material Risks

The monitoring and management of other non-modelled risks (the main risks being strategic risk and reputational risk) are included within the risk management System, ensuring that these types of risks are discussed and, if necessary, escalated to the relevant Committees. Reporting of these risks is carried out through the Quarterly Risk Dashboard and discussed and acted upon by the Management Committee.

### C.6.1 Strategic risk

ERGO Insurance NV/SA considers strategic risk via the following sub-categories:

- **External:** Products; Competitor; Customer; Insurance market and
- **Internal:** Achievement of strategic objectives; Business strategy; Business model.

Strategic risks, which significantly reduced already during 2019, after the successful closing of the New Strategic Plan programme made in Q4 2019, continued to be monitored in 2020 and steered in “Business as usual” mode.

### C.6.2 Reputational risk

ERGO Insurance NV/SA considers reputational risk via the following sub-categories:

- **Data and information:** Disclosure of confidential or incorrect information;
- **Investment performance:** Poor performance of investments attached to policyholder; and
- **Image risks:** Damage to company’s reputation; Failure to fulfil insurance contract obligations; Damage to insurance market’s reputation.

As a non-modelled risk, reputational risks are mainly identified during the elaboration of the Quarterly Risk Dashboard. As reputational risks may arise towards different stakeholders, their identification and mitigation depend on whether the risk is towards: Regulators, ERGO Group & Munich Re, Sales network, Employees, Customers or the general public.

Reputational risk towards regulators or investors is mitigated by regular contact and a transparent and sound communication. The Human Resources Department monitors the level of satisfaction of employees via KPIs such as employee surveys, monitoring of absenteeism, number of resignations and exit interviews. The Complaints Department monitors and tracks customer complaint KPIs. Also, customer surveys are executed.

As part of the Cyber Security Maturity Roadmap, a specific risk appetite statement has been produced for cyber security including a risk limit & trigger dedicated for Brand Protection (incl. reputational risk) damages that could arise following the occurrence of a cyber security incident. In this context, the potential impact of cyber security events on the brand of ERGO Insurance NV/SA is monitored on ad-hoc basis.

## C.7 Any Other Information

There is no other relevant information that has not already been disclosed in Chapter C.

## D VALUATION FOR SOLVENCY PURPOSES

Valuation of both assets and liabilities is based on Solvency II guidelines. For the valuation of insurance liabilities there is a Stochastic Valuation Methodology in place which details the valuation approach. The methodology defined includes references to the homogeneous risk groups, assumptions made, contract boundaries and other important elements influencing the overall valuation. It also includes the process and procedures in place to do the valuation and to have the valuation tested and approved (including the role of the Actuarial Function). The technical provisions as a means of valuating the liabilities is independently checked by the Actuarial Function. The final outcomes are included in the Actuarial Function Report. Additionally, the external auditor tests the process and formulates an external opinion. These elements support the statement that the valuation of liabilities is under control.

For assets, the valuations are done on the basis of the financial statement requirements for either BEGAAP or IFRS. When Solvency II guidelines differ, Solvency II valuation techniques are used. The valuation basis is clear, with documentation in place on the valuation methodology. ERGO Insurance NV/SA uses BEGAAP for statutory valuations and IFRS for ERGO Group reporting valuations. Finally, all Solvency II valuations are included in the QRTs, which are assessed and validated by the different stakeholders involved. The valuation is executed at a regular basis within the reporting processes (statutory and QRTs for example) and the underlying assumptions and results are shared with both the Management Committee and the Board of Directors, with appropriate variation analysis.

### D.1 Assets

#### D.1.1 Methodology and basic principles used

Under Solvency II, assets are in principle recognised at their fair value in contrast to BEGAAP where generally assets are recognised at historical cost.

##### **Investments: Financial instruments carried at fair value**

A fair value is the price that would be received to sell an asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date. Listed market prices are used to assess fair values when there is an active market (such as an official stock exchange). These market prices are basically the “best estimates” of the fair value of a financial instrument.

##### **Financial instrument in an active market**

These are financial instruments valued at fair value for which reliable market prices are available.

If the market is active, this means that there are bid-ask prices representing effective transactions concluded under normal market conditions between parties. These market prices are the best evidence of fair value and will therefore be the ones used for valuation purposes.

##### **Financial instrument in an inactive market**

These are financial instruments valued at fair value for which there are no reliable market prices available. In other words, these financial instruments are not listed on active markets, though are valued on the basis of valuation techniques.

##### **Other assets:**

- Property, plant and equipment held for own use are recognised at its cost less any accumulated depreciation and any accumulated impairment losses;
- Participations are based on the IFRS equity method;
- Deposits, cash and cash equivalents are recognised at their nominal value;
- Mortgage loans are recognised using the historical cost measurement method (minus impairments if required);
- Policy loans are recognised using the historical cost measurement method (minus impairments if required);

- Assets held for unit-linked contracts are recognised at their fair value;
- Reinsurance recoverables;
- Receivables are recognised using the historical cost measurement method (minus impairments if required); and
- Any other assets: are measured using the historical cost method. These typically include the deferred tax assets, which are recognised in accordance with IAS 12 using the prevailing tax rate at the end of the reporting period. They are also netted with the deferred tax liability position. If, however, the deferred tax asset exceeds the deferred tax liability, the deferred tax asset is capped at the level of the deferred tax liability.

### D.1.2 Valuation of Assets and differences between Solvency II and BEGAAP

The asset valuations are as follows:

Assets	Solvency II value	Statutory accounts value
	2020	2020
Investments (other than assets held for unit-linked contracts)	5.436	4.385
Other assets: Property, plant & equipment held for own use, cash and cash equivalents, Loans on policies, Loans & mortgages to individuals and other loans & mortgages (other than index-linked and unit-linked contracts)	141	133
Assets held for index-linked and unit-linked contracts	1.285	1.285
Reinsurance recoverables	2.117	1.682
Deposits to cedants, insurance and intermediaries' receivables and reinsurance receivables	9	9
Any other assets	7	50
<b>Total assets</b>	<b>8.995</b>	<b>7.544</b>

**Table 16: Assets (source: QRT SE.02.01) in MI €**

#### Investments valuation

Under BEGAAP, bonds are carried at amortised cost and shares (equity instruments) at cost (acquisition value minus impairments, if required). Under Solvency II valuation, all investments are carried at their fair value. Assets held for index-linked and unit-linked contracts are valued at fair value in both BEGAAP and Solvency II.

The table below summarises the portfolio composition and corresponding Solvency II values of bonds (both Investments and Assets held for index-linked and unit-linked contracts) at year-end 2020 and 2019:

Portfolio composition	Total Solvency II amount		% change
	2020	2019	
Government bonds	4.145	3.728	11%
Corporate bonds	1.067	1.222	-13%
Equity	14	14	-
Investment funds Collective Investment Undertakings	1.494	1.456	3%
Structured notes	0	0	-
Cash and deposits	61	51	20%
Mortgages and loans	72	61	18%
Property	0	0	-
<b>Total</b>	<b>6.854</b>	<b>6.532</b>	<b>5%</b>

**Table 17: Portfolio composition (source: QRT SE.02.01) in MI €**

The largest part of the portfolio is invested in government bonds. In order to ensure a balanced portfolio and an adequate return, other investments are made in corporate bonds. This is done in line with the approved asset allocation and the Investment Management Agreement approved by the Board of Directors.



Since Q3 2020 bonds with a guarantee by regional governments or local authorities are reported as government bonds, leading to a reclassification from corporate to government bonds and explaining the decrease in the corporate bond section.

The increase in the government bond position is also to be explained by the sharp decrease of interest rates, leading to a significant increase of the market value of the bonds.

The position "mortgages and loans" contains beside the policy loans infrastructure debt positions issued in a loan format. The increase in 2020 is mainly to be attributed to that position. Infrastructure debt issued in the format of promissory note bonds or registered bonds is included to the corporate section.

The position in "Investment funds Collective Investment Undertakings" is mainly composed of assets backing unit linked policies and a company own buffer of those funds. The increase is relatively limited, given the sharp decrease of equity markets and their recovery till the end of the year. For the part backing unit linked positions, this is largely mirrored on the liability side of the balance sheet.

The increase of cash is the result of a steering to optimise the cash position in view of the operational needs and pending investments.

#### Other Assets valuations:

The differences in valuation between Solvency II and BEGAAP are outlined below:

- **Reinsurance recoverables:** The reinsurance recoverables are valued at their Best Estimate value, in line with the technical provisions.
- **Any other assets:** in BEGAAP accrued interest of investments is reported under other assets while for Solvency II it is recognised as part of the investments themselves.

The following table provides an overview of the methods used to measure the value of investments.

Assets	1 - quoted market price in active markets for the same assets	2 - alternative valuation methods	3- Adjusted equity method	4 - IFRS equity methods (applicable for the valuation of participations)	Total
Government bonds	3.892	253	0	0	4.145
Corporate bonds	879	188	0	0	1.067
Equity	0	0	0	14	14
Investment funds Collective Investment Undertakings	1.494	0	0	0	1.494
Structured notes	0	1	0	0	1
Cash and deposits	0	61	0	0	61
Mortgages and loans	0	72	0	0	72
Property	0	7	0	0	7
<b>Total</b>	<b>6.265</b>	<b>582</b>	<b>0</b>	<b>14</b>	<b>6.861</b>

*Table 18: Asset valuation methods in MI €*

## D.2 Technical provisions

### D.2.1 Technical provision methodology and assumptions

The Solvency II technical provision (TP) are defined as the sum of the Best Estimate Liabilities (BEL) and the Risk Margin, which are described in detail below.

The following table gives an overview of the technical provisions for Solvency II split into the relevant lines of business as of year-end 2020 and 2019.

Line of business	2020	2019
<b>Technical provisions – non-life</b>	-0,1	0,1
BEL non-life	-0,3	-0,5
Risk Margin	0,1	0,6
<b>Technical provisions – life (excl. unit linked)</b>	4.727,7	4.423,6
BEL life	4.595,7	4.315,3
Risk margin	131,9	108,3
<b>Technical provisions – unit linked</b>	1.133,4	1.095,1
BEL Unit linked	1.121,8	1.084,0
Risk Margin	11,6	11,1
<b>Technical provisions – Total</b>	5.860,9	5.518,7
BEL Total	5.717,3	5.398,8
Risk Margin	143,7	119,9

*Table 19: Technical provisions per Line of Business (source: QRT SE.02.01) in MI €*

The BEL has increased in 2020 compared to 2019, mainly due to the lower interest rates. The increase of the risk margin is also largely linked to the interest rate development.

#### Best Estimate Liabilities

The BEL corresponds to the probability-weighted average of the present value of future cash-flows, taking into account the time value of money, using the relevant risk-free interest rate term structure.

#### Methodology

The company uses a stochastic cash-flow valuation model for the derivation of the BEL under Solvency II. The model is regularly validated by the Actuarial Function.

For the derivation of the BEL, expected future cash-flows are projected for the remaining lifetime of the contracts. The relevant projected cash-flows are the following:

- future premiums from existing business;
- all expenses that will be incurred in servicing insurance obligations (with allowance for expense inflation);
- all payments to policy holders and beneficiaries, including future discretionary bonuses, which the company expects to make, whether or not those payments are contractually guaranteed.

An immaterial part of the liabilities is not modelled explicitly in the stochastic valuation model. For these liabilities, no cash flows are projected. In this case, BEGAAP mathematical reserves are used as an approximation of the best estimate liabilities and added to the discounted cash flows of the explicitly modelled liabilities. At year-end 2020, the liabilities approximated using BEGAAP mathematical reserves amounted to 2% of the total best estimate liabilities.

#### Assumptions

The following gives an overview of the relevant assumptions underlying the calculation of the technical provisions:

##### *Economic assumptions*

- Risk-free rate and expense inflation: With respect to the risk-free rate, the rates published by EIOPA are used with the volatility adjustment. The expense inflation is set in line with the expectations as defined by Munich Re.
- Interest rate and equity volatility: The volatility parameters for the stochastic valuation are calibrated to implied volatilities of respective market instruments at the valuation date.

These assumptions are used as input for an Economic Scenario Generator that derives scenarios for the stochastic valuation.

#### *Non-economic assumptions*

- Mortality, Longevity, Disability:  
The mortality/longevity and disability assumptions specify the portion of the insured population to die (or survive, in case of longevity) or experience disability in the course of the projection. The company determines its own prospective mortality tables and uses a loss ratio approach for its disability exposures.
- Lapse:  
Persistency assumptions determine probabilities of remaining in force and, for premium paying policies, the likelihood of the continuation of premiums being paid. The company determines the lapse assumptions for each product separately based on a GLM method that was introduced in 2017 and reviewed annually since then.
- Expenses (incl. Investment expenses):  
The expense assumption covers all future expenses that will be required to service the existing portfolio.
- Management rules:
  - The estimates of the future profit participation within the technical provisions are derived in the projection model on a basis of asset performance, i.e. with consideration of development of capital markets and the company's investment strategy.
  - Also, a management rule with respect to changing the guaranteed interest rate of the universal life portfolio is included.
- Policyholders' behaviour:  
Policyholders' behaviour is, where material, taken into consideration in the calculation of technical provisions. When determining the likelihood that policyholders will exercise contractual options, including lapses and surrenders, an analysis of past policyholder behaviour and a prospective assessment of expected policyholder behaviour are conducted. With respect to a dynamic policyholder behaviour, an analysis was performed investigating whether such effects could be observed in the past. Given that the policyholder did not seem to react sensitively to the changes of the capital markets, no dynamic policyholder behaviour is currently implemented in the model.

The non-economic assumptions are "best estimate assumptions", i.e. they represent the expected outcome from a range of possible future experience, are realistic and do not include any margins for prudence. The non-economic assumptions are where possible derived from own past experience of the company and consider expected future experience. If no sufficient data history is available, external data or expert judgment is used to help deriving realistic assumptions.

#### **Risk Margin**

The risk margin under Solvency II ensures that the value of technical provisions is equivalent to the amount that insurance and reinsurance undertakings would be expected to require in order to take over and meet the insurance obligations. The risk margin calculates the cost of providing an amount of eligible Own Funds necessary to support the insurance obligations over the lifetime thereof. The rate used in the determination of the cost of providing that amount of eligible Own Funds (Cost-of-Capital rate) is the prescribed rate according to COMMISSION DELEGATED REGULATION (EU) 2015/35), while the required amount of eligible Own Funds is based on the Solvency Capital Requirement.

The company believes that its approach to calculate the risk margin, based on projecting the future capital requirements by using appropriate drivers for each risk sub-module, is in line with the nature, extent and complexity of the risks.

## D.2.2 Uncertainty associated with the amount of the technical provisions

The assessment of the BEL under Solvency II is largely based on the actuarial models and assumptions derived from available data, when needed in conjunction with expert judgement.

For example, there is a risk that the actual pay-out of insured benefits is higher than expected. Of particular importance are the biometric and lapse risks.

Random annual fluctuations in insurance benefits or lapse behaviour can lead to short-term falls in the value of the portfolio. This applies particularly to mortality claims, which can rise as a result of exceptional one-off events such as a pandemic. Changes in client biometrics or lapse behaviour are risks that have a long-term effect on the value of the portfolio, making it necessary to adjust the actuarial assumptions. Monthly monitoring of the key relating metrics, regular reviews of the actuarial assumptions and the validation of the technical provisions ensure that risks and processes are effectively controlled.

The uncertainty in the technical provisions with respect to non-economic and economic assumptions is estimated in the respective risk capital and sensitivities. See Section C.1.2, C.1.3, and C.2 for details.

## D.2.3 Comparison of BEGAAP to Solvency II

The following table gives an overview of the technical provisions under Solvency II in comparison to the liabilities under BEGAAP for year-end 2020:

Line of business	Solvency II	BEGAAP
Technical provisions – non-life	-0,1	0,8
Technical provisions – life (excl. unit linked)	4.728	3.934
Technical provisions – unit linked	1.133	1.285
<b>Technical provisions – Total</b>	<b>5.860,9</b>	<b>5.219,8</b>

*Table 20: Comparison of BEGAAP and Solvency II (source: QRT SE.02.01) in MI €*

The different value between Solvency II and BEGAAP results mostly from the following items:

### Technical provisions non-life

- Under Solvency II, the company calculates the technical provisions based on a loss ratio model, while BEGAAP uses premium reserves.
- The claims reserves are also under Solvency II taken to be the BEGAAP reserves as an approximation and thus do not differ.

### Technical provisions life (excluding unit-linked)

- Under Solvency II, realistic mortality assumptions without any safety margin are used for the derivation of the technical provisions. BEGAAP reserves are based on the tariff actuarial parameters which are generally more prudent than realistic (best estimate) assumptions.
- Under Solvency II, risk-free interest rates are used for discounting. The discount rates for BEGAAP for the Classical Life portfolio are the guaranteed interest rates used for the premium calculation. Under the current market environment, Solvency II interest rates are much lower than guaranteed rates for a significant part of the Classical Life portfolio resulting in more conservative technical provisions compared to BEGAAP.
- No future profit participation is taken into account under BEGAAP, while it is under Solvency II – making Solvency II technical provisions again more conservative.
- Additional reserves (so-called Knipperlichten reserves) are set up under BEGAAP. Under Solvency II, any deficiency in earning the necessary return to finance the interest guarantee is implicitly captured in the economic assumptions underlying the calculation.

### Technical provisions for unit-linked business

- Under BEGAAP, the technical provisions are calculated as the number of units multiplied with the unit price at the moment of the calculation.

- Under Solvency II, the BEGAAP reserves which represent the current market value of the fund is reduced/augmented by the future profits/losses arising from expense profits.

#### Risk margin under Solvency II

- Under Solvency II, an explicit risk margin is calculated which is not required under BEGAAP, making Solvency II provisions more conservative.

### D.2.4 Application of the Matching Adjustment

ERGO Insurance NV/SA does not apply the matching adjustment as referred to in Article 77b of Directive 2009/138/EC.

### D.2.5 Application of the Volatility Adjustment

Since Q4 2017, ERGO Insurance NV/SA applies the Volatility Adjustment (VA) as referred to in Article 77d of Directive 2009/138/EC.

The table below summarises the impact of the Volatility Adjustment on the technical provisions as well as other Solvency II measures (Basic Own Funds, SCR, MCR). Next to the impact on the technical provisions, there is a small impact on reinsurance positions and on the SCR, leading to a total impact on Eligible Own Funds to meet SCR of -41 MI € when setting the VA to zero.

Item	With VA	Without VA	Impact of VA set to zero
<b>Technical provisions</b>	5.860,9	5.901,6	40,7
Basic Own Funds	678,7	637,0	-41,8
Excess of assets over liabilities	598,3	556,5	-41,8
Eligible Own Funds to meet SCR	757,4	716,8	-40,6
<i>Tier 1</i>	598,3	556,5	-41,8
<i>Tier 2 (capped)</i>	159,1	160,3	1,2
<i>Tier 3</i>	0,0	0,0	0,0
SCR	318,3	320,6	2,4
Eligible Own Funds to meet MCR	618,2	576,8	-41,4
Minimum Capital Requirement	99,9	101,6	1,6

**Table 21: Impact of Volatility Adjustment (source: QRT S.22.01.01) in MI €**

### D.2.6 Application of Transitional Measures

ERGO Insurance NV/SA does not apply any transitional measures as referred to in Article 308c or 308d of Directive 2009/138/EC.

### D.2.7 Reinsurance Recoverables

Item	2020	2019
Reinsurance recoverables Non-Life	0	0
Reinsurance recoverables Life excluding Unit-Linked	2.117	2.025
Reinsurance recoverables Unit Linked	0	0

**Table 22: Reinsurance Recoverables (source: QRT SE.02.01) in MI €**

The calculation of the reinsurance recoverables is performed under the same principles as the technical provisions. This means that they are calculated on a forward looking way considering the present value of future payments between ERGO Insurance NV/SA and the reinsurers.

Future payments to the insurer include the ceded premiums and the claw-back on the commissions received from the reinsurer in case of lapse. The interests on deposits are not taken into account under the reinsurance recoverables (they are part of the deposits from reinsurers). The future payments by the reinsurer cover the payments for the claims, possible profit participation and increase in the ceded BEGAAP reserves.

As for gross technical provisions, these cash-flows are produced by the stochastic valuation model of the company in which also all reinsurance treaties are modelled. The discount curve is the same as used for the gross cash-flows and also includes the Volatility Adjustment. Further adjustment is made to take into account the default risk of the reinsurer. Note that a default adjustment is also applicable to intra-group reinsurance. Since the claims reserves are not explicitly modelled in the cash flow models, the ceded part thereof equals the BEGAAP results. The impact of the Volatility Adjustment on the reinsurance deposits is also taken in the reinsurance recoverables item, in line with regulation.

## D.3 Other Liabilities

This section is concerned with liabilities not included in the previous chapter. The values attributed to these liabilities are valued at fair value where possible and deemed appropriate. When valuing liabilities, no adjustment to take account of the own credit standing of the insurance or reinsurance undertaking shall be made.

### D.3.1 Deferred tax liabilities

The balance sheet item concerning deferred tax liabilities is discussed together with deferred tax assets in D.1 Assets. No allowance has been made for any excess deferred tax assets over liabilities. At year-end 2020, the value of the deferred tax liabilities was set to zero as deferred tax positions are shown on a netted basis.

### D.3.2 Pension benefit obligations

ERGO Insurance NV/SA entered into commitments to its staff in form of defined contribution plans or defined benefit plans. The type and the amount of the obligation are determined by the conditions of the respective pension plan. In general, they are based on the staff members' length of service and salary.

For Solvency II purposes, obligations for employee benefits are measured in accordance with IAS 19, using the projected unit credit method and the Traditional Unit Credit method and based on actuarial studies. The calculation not only includes the pension entitlements and current pensions known on the balance sheet date but also their expected future development.

The interest rate at which these obligations are discounted is based on the yields for high quality corporate bonds (commercial or government bonds). The currency and term of the bonds correspond to the currency and estimated term of the obligations.

Actuarial gains or losses from obligations for employee benefits result from the deviation of actual risk experience from estimations used. As ERGO Insurance NV/SA recognises actuarial gains and losses directly in the period in which they occur for the general purposes of IFRS financial statements, there is no difference to Solvency II.

Under BEGAAP the obligations in respect of pension benefits are not taking into account their expected future development, liabilities only reflect obligations accrued at the measurement date.

### D.3.3 Deposits from reinsurers

For Solvency II purposes, the reinsurer deposits are calculated with the stochastic valuation model, aligned to the reinsurance recoverables and, hence implying a forward-looking approach. The value consists of the discounted value of the changes in ceded provisions and the interests paid on the deposits. In the discount curve, the volatility adjustment is not considered (in fact, the impact of the volatility adjustment on the deposits is calculated, but subsequently posted under reinsurance recoverables).

Some non-modelled deposits are not part of the stochastic valuation model and are therefore added under their BEGAAP value. Note that these are analogously added to the reinsurance recoverables and hence have no impact at all on the Own Funds.

### D.3.4 Off Balance Sheet Items

At year-end 2020 ERGO Insurance NV/SA reported the following off-balance sheet items:

- Bank guarantee 1,1 MI €; and
- Loan commitment of 16,5 MI €.

Reinsurance liabilities and lease contracts are reported in statutory annual account disclosure 17, but in Solvency II it is recognized on the face of the balance sheet. Loan commitment is a commitment in infrastructure debt projects in the near future and the bank guarantee is to guarantee future rental payments for our office building in Brussels.

#### D.4 **Alternative Methods for Valuation**

There are currently no alternative measures used for the valuation of assets or liabilities.

#### D.5 **Any Other Information**

There is no additional material information not already covered in the other sections of Chapter D.



## E CAPITAL MANAGEMENT

Capital management and deployment is defined in line with Solvency II requirements. Monitoring on the capital, quality of capital and the level of capital are in place and are executed on a continuous basis. A Capital Management Policy is in place to ensure that capital can be restated and guaranteeing that the elements of equity capital, both at the time of issue and afterwards, are classed appropriately. Moreover, the contractual elements of equity capital are checked in order to ensure that they are sufficient and up-to-date. A capital management plan is also in place to ensure that the effective needs for capital over the planning period are identified and can be planned and provided for. The results of the ORSA are reflected in the overall capital management plan. Moreover, the plan includes any dividends to the parent entities that might be given. There are clear limitations and controls in place that limit the dividends in case of extraordinary circumstances. Finally, capital management takes into account the overall position of Own Funds and the required capital under Solvency II. In the very unlikely case that capital drops below pre-defined level, actions are triggered to ensure that capital measures can be taken.

### E.1 Own Funds

#### E.1.1 Capital management

The capital management plan for the company is defined in line with the strategic path that the company is on. In that sense, the plan has been significantly revised in 2017 in the context of the run-off strategy of the company. The current capital management plan primarily aims to stabilize the company's strong solvency position and to assure that, at all times, the company can respect regulatory requirements and capital requirements expressed by ERGO Group. Next to this, the company aims to continue to retain a strong financial bearing capacity in future years as well, in order to continue to have the possibility to obtain the exemption from having to accrue additional flashing light reserves. Key elements of the plan are the Solvency II coverage ratio limits and triggers.

#### E.1.2 Tiering and Position of Own Funds

The table below details the capital position of ERGO Insurance NV/SA at year end 2020 and 2019. With respect to the capital position, Solvency II requires ERGO Insurance NV/SA to categorize Own Funds into the following tiers with differing qualifications as eligible available regulatory capital:

- Tier 1 capital consists of ordinary share capital, the surplus fund and the reconciliation reserve; and
- Tier 2 capital consists of ancillary Own Funds and basic Tier 2 capital. Ancillary Own Funds consist of items other than basic Own Funds which can be called up to absorb losses. Ancillary own fund items require the prior approval of the supervisory authority and for ERGO Insurance NV/SA concerns unpaid capital. The subordinated debt concerns a subordinated loan from ERGO International AG with maturity date 28 December 2026 and annually callable as of 21 December 2021).

ERGO Insurance NV/SA does not have any Tier 3 capital. In particular, no allowance for an excess of deferred tax assets over liabilities is made as the excess amount is capped at the level of deferred tax liabilities.

The Eligible Own Funds to meet SCR/MCR are detailed below:

Own fund components and tiering	2019	2020	Absolute Change	% Change
<b>Tier 1 capital - unrestricted</b>	<b>605,6</b>	<b>598,3</b>	<b>-7,4</b>	<b>-1,2%</b>
Ordinary share capital (gross of own shares)	336,9	336,9	0,0	0,0%
Surplus fund	16,0	16,0	0,0	0,0%
Reconciliation reserve	252,7	245,3	-7,4	-2,9%
<b>Tier 2 capital</b>	<b>218,7</b>	<b>218,6</b>	<b>-0,1</b>	<b>0,0%</b>
Subordinated debt	80,5	80,5	-0,1	-0,1%
Ancillary Own Funds (unpaid capital)	138,1	138,1	0,0	0,0%
<b>Total</b>	<b>824,3</b>	<b>816,8</b>	<b>-7,5</b>	<b>-0,9%</b>
Available to meet SCR	824,3	816,8	-7,5	-0,9%
Available to meet MCR	686,2	678,7	-7,5	-1,1%
Eligible to meet SCR	750,4	757,4	7,0	0,9%
Eligible to meet MCR	624,3	618,2	-6,0	-1,0%

Table 23: Own Funds and its components (source: QRT S.23.01) in MI €

**The resulting Solvency II coverage ratios at year end 2020 are 238% of the SCR and 619% of the MCR.**

At year-end 2019, these ratios were 259% and 670%, respectively.

Available Own Funds: Whereas all Own Funds (817 MI € at year-end 2020) are available to meet the SCR, ancillary Own Funds (unpaid capital of 138 MI €) cannot be used to cover the MCR.

Eligible Own Funds: The full amount of Tier 1 capital (i.e. 598 MI € at year end 2020) is eligible to cover the SCR. Out of the 219 MI € Tier 2 capital at year-end 2020, only 159 MI € is eligible to cover the SCR (i.e. not more than 50% of SCR). Eligible Own Funds to cover the MCR of 618 MI € are lower at year-end 2020 given the lower Tier 1 capital.

Note further that no transitional measures are in place.

**Comparison between statutory capital and Solvency II Own Funds**

To derive the Solvency II Own Funds, the subordinated debt and ancillary Own Funds (unpaid capital) are added as Tier 2 capital (see table above). Tier 1 capital is further adjusted by the reconciliation reserve, which mainly results from the revaluation of liabilities and unrealized asset reserves.

**E.1.3 Position and changes to Own Funds during 2020**

The focus in 2020 has been on maintaining the strong solvency position it had by year end 2019, despite the outbreak of COVID-19.

The solvency position in 2020 was challenged by chances and risks such as, for instance, developments of spreads and particularly the further decreasing interest rates, which are now lower than ever. The economic impacts of COVID-19 outbreak, which in general can only be partly mitigated through the VA, led to a drop of the Solvency II ratio in 2020. However, the capital strength remains very strong and comfortably in line with the target ratio, hence no further strengthening measures were required.

Nevertheless, where possible the company continuously looks for actions to optimise its solvency position. In particular, for 2020 following actions were considered:

- further investigating and approving changes in the asset portfolio in order to achieve higher investment income to meet the liabilities to policyholders, while safeguarding a high solvency ratio;
- close monitoring of costs; and
- continued close monitoring of policyholder behaviour and measures to improve client retention.

These measures, although with modest impacts, have contributed in maintaining a strong solvency position despite economic changes during 2020.

The Solvency II Available Own Funds to meet the SCR have slightly decreased from 824 MI € at year end 2019 to 817 MI € at year end 2020. Because of regulatory tiering restrictions, the Eligible Own funds amounted to 757 MI € in 2020 compared to 750 MI € in 2019. Hence the Eligible Own Funds is very similar to year end 2019. The SCR has increased though (see section E.2.1), which leads to the decrease of the Solvency II coverage ratio to 238%.

**Exemption from flashing light reserves**

In addition, during 2020 the company obtained exemption from the requirement to set up special reserves for 2020 (the so-called flashing light reserves and also known as Knipperlichten Provisions). Flashing light reserves are extra provisions that the NBB requires life insurers in Belgium to set up, in order to assure that sufficient funds are available at all times to fulfil guarantees given to clients within their contracts. Our understanding of the NBB's flashing light exemption policy at the end of 2020 is that, if the solvency position of the insurer as determined under the Solvency II regime is sufficiently high, then the NBB can grant exemption from this requirement. This was the case for the company in 2020 (as well as in previous years since 2017). ERGO Insurance NV/SA's solvency position was confirmed strong enough to sustain the promises we made to our customers - without further reserving requirements.

## E.2 Solvency Capital Requirements and Minimum Capital Requirements

### E.2.1 Solvency Capital Requirement

The Solvency Capital Requirement (SCR) is a level of financial resources that enables insurers to absorb significant losses and that gives reasonable assurance to policyholders and beneficiaries that payments will be made as they fall due. The SCR is calculated using the Standard Formula as defined by the Solvency II regulation (EIOPA Directive 2009/138/EC).

#### SCR position and developments

SCR position and developments at year end 2020 compared to 2019 were as follows:

	Q4 2019	Q4 2020	Absolute Change	% Change
Market risk	190,5	201,1	10,7	5,6%
Counterparty Default risk	5,3	5,6	0,3	5,7%
Life Underwriting risk	125,2	149,5	24,3	19,4%
Health Underwriting risk	36,5	40,0	3,5	9,5%
Non-life Underwriting risk	0,0	0,0	-	-
Diversification	-89,3	-100,3	-11,0	12,3%
Operational risk	21,3	22,3	1,0	4,7%
LAC <sup>7</sup> of Deferred taxes	0,0	0,0	-	-
<b>SCR</b>	<b>289,5</b>	<b>318,3</b>	<b>28,7</b>	<b>9,9%</b>
<b>MCR</b>	<b>93,2</b>	<b>99,9</b>	<b>6,7</b>	<b>7,2%</b>

*Table 24: SCR Development in 2019 and 2020 (source: QRT S.25.01) in MI €*

The total SCR increased from 289 MI € at year end 2019 to 318 MI € in 2020 (i.e. by 29 MI €), which is related to both higher underwriting risk (see section C.1.2) and higher market risk (see section C.2.4).

#### Solvency II coverage ratios

The Solvency II coverage ratio at year-end 2020 amounted to 238%. The following table shows the SCR/MCR coverage:

	2019	2020
Ratio of Eligible Own Funds to SCR	259%	238%
Ratio of Eligible Own Funds to MCR	670%	619%

*Table 25: Coverage of SCR and MCR by Own Funds (source: QRT S.23.01.01) in MI €*

In fact, ERGO Insurance NV/SA is targeting to stabilize its strong Solvency II coverage ratio in future years such that the company can continue its exemption from accruing the flashing light reserves. This testifies to the company's strong solvency and financial bearing capacity and its commitment to take good care of the pension savings and financial health of existing customers.

The company is not applying any optional transitional measures.

### E.2.2 Minimum Capital Requirement

The Minimum Capital Requirement (MCR) is a lower, minimum level of security below which the amount of insurers' financial resources should not fall, otherwise supervisory authorities may withdraw authorisation ((EIOPA Directive 2009/138/EC).

Relevant input for the Minimum Capital Requirement is as follows:

- The technical provisions without risk margin for guaranteed benefits for life insurance obligations with profit participations;

<sup>7</sup> Loss Absorbing Capacity

- The technical provisions without risk margin for future discretionary benefits for life insurance obligations with profit participation;
- The technical provisions without risk margin for unit-linked life insurance obligations;
- The technical provisions without risk margin for all other life insurance obligations;
- The technical provisions without risk margin for income protection insurance; and
- The capital at risk of these contracts.

At year-end 2020, the final MCR is driven by the volumes of the technical provisions. As the technical provisions have increased compared to year-end 2019, the MCR has also increased (+7 MI €).

### **E.3 Use of the Duration-based Equity Risk Sub-module in the Calculation of the SCR**

Currently there is no use of duration-based equity sub-module.

### **E.4 Differences between the Standard Formula and any Internal Model used**

Currently there is no internal model used for reporting purposes of ERGO Insurance NV/SA.

### **E.5 Non-compliance with the MCR and SCR**

There is a full compliance with the MCR and the SCR.

### **E.6 Any Other Information**

ERGO Insurance NV/SA is still monitoring the potential impacts of the COVID-19 crisis on its capital position. The manageable drop in the Solvency II ratio over 2020 was essentially the result of the further decrease in interest rates. The volatility in the equity markets has only limited impact on the capital position, and the latter also did not suffer significantly from the heightened bond spreads in the first half of 2020, thanks to the application of the Volatility Adjustment.

All other material information about capital management has been already been covered in the other sections of Chapter E.

## **ANNEX: QRTs**

S.02.01.02: Balance sheet

S.05.01.02: Premiums, claims and expenses by line of business

S.05.02.01: Premiums, claims and expenses by country

S.12.01.02: Life and Health SLT Technical Provisions

S.17.01.02: Non-Life Technical Provisions

S.19.01.21: Non-Life insurance claims

S.22.01.21: Impact of the long term guarantees and transitional measure

S.23.01.01: Own Funds

S.25.01.21: Solvency Capital Requirement - for undertakings on Standard Formula

S.28.02.01: Minimum capital Requirement - Both life and non-life insurance activity

In the QRTs as disclosed on the following pages, all figures are in EUR thousands (in line with regulation). The figures in preceding sections are in EUR millions as detailed in the report itself.

## S.02.01.02.01: Balance sheet

		Solvency II value
		C0010
<b>Assets</b>		
Intangible assets	R0030	0
Deferred tax assets	R0040	0
Pension benefit surplus	R0050	0
Property, plant & equipment held for own use	R0060	7.358
Investments (other than assets held for index-linked and unit-linked contracts)	R0070	5.435.775
Property (other than for own use)	R0080	71
Holdings in related undertakings, including participations	R0090	14.029
Equities	R0100	2
Equities - listed	R0110	0
Equities - unlisted	R0120	2
Bonds	R0130	5.212.026
Government Bonds	R0140	4.144.821
Corporate Bonds	R0150	1.067.204
Structured notes	R0160	1
Collateralised securities	R0170	0
Collective Investments Undertakings	R0180	209.570
Derivatives	R0190	0
Deposits other than cash equivalents	R0200	77
Other investments	R0210	0
Assets held for index-linked and unit-linked contracts	R0220	1.284.745
Loans and mortgages	R0230	72.487
Loans on policies	R0240	52.604
Loans and mortgages to individuals	R0250	39
Other loans and mortgages	R0260	19.844
Reinsurance recoverables from:	R0270	2.116.907
Non-life and health similar to non-life	R0280	0
Non-life excluding health	R0290	0
Health similar to non-life	R0300	0
Life and health similar to life, excluding health and index-linked and unit-linked	R0310	2.116.907
Health similar to life	R0320	0
Life excluding health and index-linked and unit-linked	R0330	2.116.907
Life index-linked and unit-linked	R0340	0
Deposits to cedants	R0350	0
Insurance and intermediaries receivables	R0360	8.983
Reinsurance receivables	R0370	0
Receivables (trade, not insurance)	R0380	6.224
Own shares (held directly)	R0390	0
Amounts due in respect of own fund items or initial fund called up but not yet paid in	R0400	0
Cash and cash equivalents	R0410	60.936
Any other assets, not elsewhere shown	R0420	1.078
<b>Total assets</b>	<b>R0500</b>	<b>8.994.492</b>

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<b>Liabilities</b>		
Technical provisions - non-life	<b>R0510</b>	-148
Technical provisions - non-life (excluding health)	<b>R0520</b>	0
Technical provisions calculated as a whole	<b>R0530</b>	0
Best Estimate	<b>R0540</b>	0
Risk margin	<b>R0550</b>	0
Technical provisions - health (similar to non-life)	<b>R0560</b>	-148
Technical provisions calculated as a whole	<b>R0570</b>	0
Best Estimate	<b>R0580</b>	-296
Risk margin	<b>R0590</b>	148
Technical provisions - life (excluding index-linked and unit-linked)	<b>R0600</b>	4.727.658
Technical provisions - health (similar to life)	<b>R0610</b>	52.506
Technical provisions calculated as a whole	<b>R0620</b>	0
Best Estimate	<b>R0630</b>	27.797
Risk margin	<b>R0640</b>	24.709
Technical provisions - life (excluding health and index-linked and unit-linked)	<b>R0650</b>	4.675.152
Technical provisions calculated as a whole	<b>R0660</b>	0
Best Estimate	<b>R0670</b>	4.567.939
Risk margin	<b>R0680</b>	107.213
Technical provisions - index-linked and unit-linked	<b>R0690</b>	1.133.411
Technical provisions calculated as a whole	<b>R0700</b>	0
Best Estimate	<b>R0710</b>	1.121.817
Risk margin	<b>R0720</b>	11.594
Other technical provisions	<b>R0730</b>	
Contingent liabilities	<b>R0740</b>	0
Provisions other than technical provisions	<b>R0750</b>	73.216
Pension benefit obligations	<b>R0760</b>	23.285
Deposits from reinsurers	<b>R0770</b>	2.314.572
Deferred tax liabilities	<b>R0780</b>	0
Derivatives	<b>R0790</b>	0
Debts owed to credit institutions	<b>R0800</b>	0
Financial liabilities other than debts owed to credit institutions	<b>R0810</b>	5.729
Insurance & intermediaries payables	<b>R0820</b>	15.024
Reinsurance payables	<b>R0830</b>	12.580
Payables (trade, not insurance)	<b>R0840</b>	10.141
Subordinated liabilities	<b>R0850</b>	80.481
Subordinated liabilities not in Basic Own Funds	<b>R0860</b>	24
Subordinated liabilities in Basic Own Funds	<b>R0870</b>	80.456
Any other liabilities, not elsewhere shown	<b>R0880</b>	292
<b>Total liabilities</b>	<b>R0900</b>	<b>8.396.241</b>
<b>Excess of assets over liabilities</b>	<b>R1000</b>	<b>598.251</b>

**S.05.01.02: Premiums, claims and expenses by line of business****Non-Life & Accepted non-proportional reinsurance**

		Line of Business for: non-life insurance and reinsurance obligations (direct business and accepted proportional reinsurance)											
		Medical expense insurance	Income protection insurance	Workers' compensation insurance	Motor vehicle liability insurance	Other motor insurance	Marine, aviation and transport insurance	Fire and other damage to property insurance	General liability insurance	Credit and suretyship insurance	Legal expenses insurance	Assistance	Miscellaneous financial loss
		C0010	C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0120
<b>Premiums written</b>													
Gross - Direct Business	R0110	0	3.533	0	0	0	0	0	0	0	0	0	0
Gross - Proportional reinsurance accepted	R0120	0	0	0	0	0	0	0	0	0	0	0	0
Gross - Non-proportional reinsurance accepted	R0130												
Reinsurers' share	R0140	0	0	0	0	0	0	0	0	0	0	0	0
Net	R0200	0	3.533	0	0	0	0	0	0	0	0	0	0
<b>Premiums earned</b>													
Gross - Direct Business	R0210	0	3.533	0	0	0	0	0	0	0	0	0	0
Gross - Proportional reinsurance accepted	R0220	0	0	0	0	0	0	0	0	0	0	0	0
Gross - Non-proportional reinsurance accepted	R0230												
Reinsurers' share	R0240	0	0	0	0	0	0	0	0	0	0	0	0
Net	R0300	0	3.533	0	0	0	0	0	0	0	0	0	0
<b>Claims incurred</b>													
Gross - Direct Business	R0310	0	437	0	0	0	0	0	0	0	0	0	0
Gross - Proportional reinsurance accepted	R0320	0	0	0	0	0	0	0	0	0	0	0	0
Gross - Non-proportional reinsurance accepted	R0330												
Reinsurers' share	R0340	0	0	0	0	0	0	0	0	0	0	0	0
Net	R0400	0	437	0	0	0	0	0	0	0	0	0	0
<b>Changes in other technical provisions</b>													
Gross - Direct Business	R0410	0	16	0	0	0	0	0	0	0	0	0	0
Gross - Proportional reinsurance accepted	R0420	0	0	0	0	0	0	0	0	0	0	0	0
Gross - Non-proportional reinsurance accepted	R0430												
Reinsurers' share	R0440	0	0	0	0	0	0	0	0	0	0	0	0
Net	R0500	0	16	0	0	0	0	0	0	0	0	0	0
<b>Expenses incurred</b>	R0550	0	1.127	0	0	0	0	0	0	0	0	0	0
<b>Other expenses</b>	R1200												
<b>Total expenses</b>	R1300												



**S.05.01.02: Premiums, claims and expenses by line of business  
Non-Life & Accepted non-proportional reinsurance (continued)**

		Line of business for: accepted non-proportional reinsurance				Total
		Health	Casualty	Marine, aviation, transport	Property	
		C0130	C0140	C0150	C0160	
<b>Premiums written</b>						
Gross - Direct Business	R0110					3.533
Gross - Proportional reinsurance accepted	R0120					0
Gross - Non-proportional reinsurance accepted	R0130	0	0	0	0	0
Reinsurers' share	R0140	0	0	0	0	0
Net	R0200	0	0	0	0	3.533
<b>Premiums earned</b>						
Gross - Direct Business	R0210					3.533
Gross - Proportional reinsurance accepted	R0220					0
Gross - Non-proportional reinsurance accepted	R0230	0	0	0	0	0
Reinsurers' share	R0240	0	0	0	0	0
Net	R0300	0	0	0	0	3.533
<b>Claims incurred</b>						
Gross - Direct Business	R0310					437
Gross - Proportional reinsurance accepted	R0320					0
Gross - Non-proportional reinsurance accepted	R0330	0	0	0	0	0
Reinsurers' share	R0340	0	0	0	0	0
Net	R0400	0	0	0	0	437
<b>Changes in other technical provisions</b>						
Gross - Direct Business	R0410					16
Gross - Proportional reinsurance accepted	R0420					0
Gross - Non-proportional reinsurance accepted	R0430	0	0	0	0	0
Reinsurers' share	R0440	0	0	0	0	0
Net	R0500	0	0	0	0	16
<b>Expenses incurred</b>	R0550	0	0	0	0	1.127
<b>Other expenses</b>	R1200					0
<b>Total expenses</b>	R1300					1.127

## S.05.01.02: Premiums, claims and expenses by line of business

## Life

		Line of Business for: life insurance obligations						Life reinsurance obligations		Total
		Health insurance	Insurance with profit participation	Index-linked and unit-linked insurance	Other life insurance	Annuities stemming from non-life insurance contracts and relating to health insurance obligations	Annuities stemming from non-life insurance contracts and relating to insurance obligations other than health insurance obligations	Health reinsurance	Life reinsurance	
		C0210	C0220	C0230	C0240	C0250	C0260	C0270	C0280	C0300
<b>Premiums written</b>										
Gross	R1410	8.027	169.329	68.217	13.756	0	0	0	0	259.328
Reinsurers' share	R1420	0	94.741	0	450	0	0	0	0	95.191
Net	R1500	8.027	74.588	68.217	13.305	0	0	0	0	164.137
<b>Premiums earned</b>										
Gross	R1510	8.027	169.329	68.217	13.756	0	0	0	0	259.328
Reinsurers' share	R1520	0	94.741	0	450	0	0	0	0	95.191
Net	R1600	8.027	74.588	68.217	13.305	0	0	0	0	164.137
<b>Claims incurred</b>										
Gross	R1610	6.517	239.690	58.933	21.926	0	0	0	0	327.066
Reinsurers' share	R1620	14.800	91.151	0	538	0	0	0	0	106.490
Net	R1700	-8.283	148.539	58.933	21.387	0	0	0	0	220.577
<b>Changes in other technical provisions</b>										
Gross	R1710	-326	36.312	-44.284	20.922	0	0	0	0	12.623
Reinsurers' share	R1720	15.386	-7.051	0	0	0	0	0	0	8.335
Net	R1800	-15.712	43.363	-44.284	20.922	0	0	0	0	4.288
<b>Expenses incurred</b>										
	R1900	1.729	18.427	7.381	2.944	0	0	0	0	30.481
<b>Other expenses</b>										
	R2500									0
<b>Total expenses</b>										
	R2600									30.481

**S.05.02.01: Premiums, claims and expenses by country**  
**Non-life obligations**

	Home country	Country (by amount of gross premiums written) - non-life obligations	Country (by amount of gross premiums written) - non-life obligations	Country (by amount of gross premiums written) - non-life obligations	Country (by amount of gross premiums written) - non-life obligations	Country (by amount of gross premiums written) - non-life obligations	Total Top 5 and home country
	C0080	C0090	C0100	C0110	C0120	C0130	C0140
Country	R0010	LUXEMBOURG	NETHERLANDS				
<b>Premiums written</b>							
Gross - Direct Business	R0110	2.944	428	160			3.533
Gross - Proportional reinsurance accepted	R0120	0					0
Gross - Non-proportional reinsurance accepted	R0130	0					0
Reinsurers' share	R0140	0					0
Net	R0200	2.944	428	160			3.533
<b>Premiums earned</b>							
Gross - Direct Business	R0210	2.944	428	160			3.533
Gross - Proportional reinsurance accepted	R0220	0					0
Gross - Non-proportional reinsurance accepted	R0230	0					0
Reinsurers' share	R0240	0					0
Net	R0300	2.944	428	160			3.533
<b>Claims incurred</b>							
Gross - Direct Business	R0310	294	139	4			437
Gross - Proportional reinsurance accepted	R0320	0					0
Gross - Non-proportional reinsurance accepted	R0330	0					0
Reinsurers' share	R0340	0					0
Net	R0400	294	139	4			437
<b>Changes in other technical provisions</b>							
Gross - Direct Business	R0410	15	2	0			16
Gross - Proportional reinsurance accepted	R0420	0					0
Gross - Non-proportional reinsurance accepted	R0430	0					0
Reinsurers' share	R0440	0					0
Net	R0500	15	2	0			16
<b>Expenses incurred</b>	R0550	1.094	20	13			1.127
<b>Other expenses</b>	R1200						0
<b>Total expenses</b>	R1300						1.127

**S.05.02.01: Premiums, claims and expenses by country****Life obligations**

		Home country	Country (by amount of gross premiums written) - life obligations	Country (by amount of gross premiums written) - life obligations	Country (by amount of gross premiums written) - life obligations	Country (by amount of gross premiums written) - life obligations	Country (by amount of gross premiums written) - life obligations	Total Top 5 and home country
		C0220	C0230	C0240	C0250	C0260	C0270	C0280
Country	R0010		LUXEMBOURG	NETHERLANDS				
<b>Premiums written</b>								
Gross	R1410	244.725	9.609	4.994				259.328
Reinsurers' share	R1420	87.947	4.032	3.212				95.191
Net	R1500	156.778	5.577	1.782				164.137
<b>Premiums earned</b>								
Gross	R1510	244.725	9.609	4.994				259.328
Reinsurers' share	R1520	87.947	4.032	3.212				95.191
Net	R1600	156.778	5.577	1.782				164.137
<b>Claims incurred</b>								
Gross	R1610	317.581	6.039	3.446				327.066
Reinsurers' share	R1620	102.068	2.504	1.918				106.490
Net	R1700	215.514	3.535	1.528				220.577
<b>Changes in other technical provisions</b>								
Gross	R1710	20.216	-5.105	-2.488				12.623
Reinsurers' share	R1720	8.780	-224	-222				8.335
Net	R1800	11.436	-4.881	-2.267				4.288
<b>Expenses incurred</b>	R1900	30.349	109	23				30.481
<b>Other expenses</b>	R2500							0
<b>Total expenses</b>	R2600							30.481

## S.12.01.02: Life and Health SLT Technical Provisions

		Insurance with profit participation	Index-linked and unit-linked insurance		Other life insurance			Annuities stemming from non-life insurance contracts and relating to insurance obligation other than health insurance obligations	Accepted reinsurance	Total (Life other than health insurance, incl. Unit-Linked)	
			C0020	C0030	Contracts without options and guarantees	Contracts with options or guarantees	C0060				Contracts without options and guarantees
<b>Technical provisions calculated as a whole</b>	<b>R0010</b>	0	0			0			0	0	0
Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole	<b>R0020</b>	0	0			0			0	0	0
<b>Technical provisions calculated as a sum of BE and RM</b>											
Best Estimate											
Gross Best Estimate	<b>R0030</b>	4.458.883		0	1.121.817		0	109.056	0	0	5.689.756
Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	<b>R0080</b>	2.106.617		0	0		0	10.290	0	0	2.116.907
Best estimate minus recoverables from reinsurance/SPV and Finite Re - total	<b>R0090</b>	2.352.266		0	1.121.817		0	98.766	0	0	3.572.849
<b>Risk Margin</b>	<b>R0100</b>	98.310	11.594			8.903			0	0	118.807
<b>Amount of the transitional on Technical Provisions</b>											
Technical Provisions calculated as a whole	<b>R0110</b>	0	0			0			0	0	0
Best estimate	<b>R0120</b>	0		0	0		0	0	0	0	0
Risk margin	<b>R0130</b>	0	0			0			0	0	0
<b>Technical provisions - total</b>	<b>R0200</b>	4.557.194	1.133.411			117.959			0	0	5.808.563

**S.12.01.02: Life and Health SLT Technical Provisions (continued)**

		Health insurance (direct business)			Annuities stemming from non-life insurance contracts and relating to health insurance obligations	Health reinsurance (reinsurance accepted)	Total (Health similar to life insurance)
			Contracts without options and guarantees	Contracts with options or guarantees			
		C0160	C0170	C0180	C0190	C0200	C0210
<b>Technical provisions calculated as a whole</b>	<b>R0010</b>	0			0	0	0
Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole	<b>R0020</b>	0			0	0	0
<b>Technical provisions calculated as a sum of BE and RM</b>							
Best Estimate							
Gross Best Estimate	<b>R0030</b>		0	27.797	0	0	27.797
Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	<b>R0080</b>		0	0	0	0	0
Best estimate minus recoverables from reinsurance/SPV and Finite Re - total	<b>R0090</b>		0	27.797	0	0	27.797
<b>Risk Margin</b>	<b>R0100</b>	24.709			0	0	24.709
<b>Amount of the transitional on Technical Provisions</b>							
Technical Provisions calculated as a whole	<b>R0110</b>	0			0	0	0
Best estimate	<b>R0120</b>		0	0	0	0	0
Risk margin	<b>R0130</b>	0			0	0	0
<b>Technical provisions - total</b>	<b>R0200</b>	52.506			0	0	52.506

## S.17.01.02: Non-Life Technical Provisions

		Direct business and accepted proportional reinsurance											
		Medical expense insurance	Income protection insurance	Workers' compensation insurance	Motor vehicle liability insurance	Other motor insurance	Marine, aviation and transport insurance	Fire and other damage to property insurance	General liability insurance	Credit and suretyship insurance	Legal expenses insurance	Assistance	Miscellaneous financial loss
		C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0120	C0130
<b>Technical provisions calculated as a whole</b>	<b>R0010</b>	0	0	0	0	0	0	0	0	0	0	0	0
Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole	<b>R0050</b>	0	0	0	0	0	0	0	0	0	0	0	0
<b>Technical provisions calculated as a sum of BE and RM</b>													
<b>Best estimate</b>													
Premium provisions													
Gross	<b>R0060</b>	0	-1.235	0	0	0	0	0	0	0	0	0	0
Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	<b>R0140</b>	0	0	0	0	0	0	0	0	0	0	0	0
Net Best Estimate of Premium Provisions	<b>R0150</b>	0	-1.235	0	0	0	0	0	0	0	0	0	0
<b>Claims provisions</b>													
Gross	<b>R0160</b>	0	939	0	0	0	0	0	0	0	0	0	0
Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	<b>R0240</b>	0	0	0	0	0	0	0	0	0	0	0	0
Net Best Estimate of Claims Provisions	<b>R0250</b>	0	939	0	0	0	0	0	0	0	0	0	0
<b>Total Best estimate - gross</b>	<b>R0260</b>	0	-296	0	0	0	0	0	0	0	0	0	0
<b>Total Best estimate - net</b>	<b>R0270</b>	0	-296	0	0	0	0	0	0	0	0	0	0
<b>Risk margin</b>	<b>R0280</b>	0	148	0	0	0	0	0	0	0	0	0	0
<b>Amount of the transitional on Technical Provisions</b>													
Technical Provisions calculated as a whole	<b>R0290</b>	0	0	0	0	0	0	0	0	0	0	0	0
Best estimate	<b>R0300</b>	0	0	0	0	0	0	0	0	0	0	0	0
Risk margin	<b>R0310</b>	0	0	0	0	0	0	0	0	0	0	0	0
<b>Technical provisions - total</b>													
Technical provisions - total	<b>R0320</b>	0	-148	0	0	0	0	0	0	0	0	0	0
Recoverable from reinsurance contract/SPV and Finite Re after the adjustment for expected losses due to counterparty default - total	<b>R0330</b>	0	0	0	0	0	0	0	0	0	0	0	0
Technical provisions minus recoverables from reinsurance/SPV and Finite Re - total	<b>R0340</b>	0	-148	0	0	0	0	0	0	0	0	0	0

## S.17.01.02: Non-Life Technical Provisions (continued)

		Accepted non-proportional reinsurance				Total Non-Life obligation
		Non-proportional health reinsurance	Non-proportional casualty reinsurance	Non-proportional marine, aviation and transport reinsurance	Non-proportional property reinsurance	
		C0140	C0150	C0160	C0170	C0180
<b>Technical provisions calculated as a whole</b>	<b>R0010</b>	0	0	0	0	0
Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole	<b>R0050</b>	0	0	0	0	0
<b>Technical provisions calculated as a sum of BE and RM</b>						
<b>Best estimate</b>						
Premium provisions						
Gross	<b>R0060</b>	0	0	0	0	-1.235
Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	<b>R0140</b>	0	0	0	0	0
Net Best Estimate of Premium Provisions	<b>R0150</b>	0	0	0	0	-1.235
<b>Claims provisions</b>						
Gross	<b>R0160</b>	0	0	0	0	939
Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	<b>R0240</b>	0	0	0	0	0
Net Best Estimate of Claims Provisions	<b>R0250</b>	0	0	0	0	939
<b>Total Best estimate - gross</b>	<b>R0260</b>	0	0	0	0	-296
<b>Total Best estimate - net</b>	<b>R0270</b>	0	0	0	0	-296
<b>Risk margin</b>	<b>R0280</b>	0	0	0	0	148
<b>Amount of the transitional on Technical Provisions</b>						
Technical Provisions calculated as a whole	<b>R0290</b>	0	0	0	0	0
Best estimate	<b>R0300</b>	0	0	0	0	0
Risk margin	<b>R0310</b>	0	0	0	0	0
<b>Technical provisions - total</b>						
Technical provisions - total	<b>R0320</b>	0	0	0	0	-148
Recoverable from reinsurance contract/SPV and Finite Re after the adjustment for expected losses due to counterparty default - total	<b>R0330</b>	0	0	0	0	0
Technical provisions minus recoverables from reinsurance/SPV and Finite Re - total	<b>R0340</b>	0	0	0	0	-148



**S.19.01.21: Non-Life insurance claims**

		Gross Claims Paid (non-cumulative) - Development year (absolute amount). Total Non-Life Business												
		0	1	2	3	4	5	6	7	8	9	10 & +	In Current year	Sum of years (cumulative)
		C0010	C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0170	C0180
Prior	R0100											3	3	3
N-9	R0160	46	285	159	96	109	8	0	9	3	0		0	714
N-8	R0170	40	256	288	241	75	19	72	0	0			0	991
N-7	R0180	28	129	218	107	131	36	27	5				5	683
N-6	R0190	18	241	405	89	103	31	138					138	1.026
N-5	R0200	77	120	85	287	16	0						0	585
N-4	R0210	64	62	115	87	53							53	381
N-3	R0220	22	79	171	175								175	447
N-2	R0230	18	20	44									44	81
N-1	R0240	20	14										14	33
N	R0250	11											11	11
Total	R0260												444	4.957

		Gross undiscounted Best Estimate Claims Provisions - Development year (absolute amount). Total Non-Life Business											
		0	1	2	3	4	5	6	7	8	9	10 & +	Year end (discounted data)
		C0200	C0210	C0220	C0230	C0240	C0250	C0260	C0270	C0280	C0290	C0300	C0360
Prior	R0100											6	6
N-9	R0160	0	0	0	0	0	0	0	0	0	6		6
N-8	R0170	0	0	0	0	0	0	0	0	10			10
N-7	R0180	0	0	0	0	0	0	0	7				7
N-6	R0190	0	0	0	0	0	0	39					39
N-5	R0200	0	0	0	0	0	49						49
N-4	R0210	0	0	0	0	72							72
N-3	R0220	0	0	0	213								213
N-2	R0230	0	0	187									187
N-1	R0240	0	85										85
N	R0250	264											264
Total	R0260												939

**S.22.01.21: Impact of the long term guarantees and transitional measure**

		Amount with Long Term Guarantee measures and transitionals	Impact of transitional on technical provisions	Impact of transitional on interest rate	Impact of volatility adjustment set to zero	Impact of matching adjustment set to zero
		<b>C0010</b>	<b>C0030</b>	<b>C0050</b>	<b>C0070</b>	<b>C0090</b>
Technical provisions	<b>R0010</b>	5.860.921	0	0	40.719	0
Basic own funds	<b>R0020</b>	678.708	0	0	-41.764	0
Eligible own funds to meet Solvency Capital Requirement	<b>R0050</b>	757.379	0	0	-40.582	0
Solvency Capital Requirement	<b>R0090</b>	318.256	0	0	2.365	0
Eligible own funds to meet Minimum Capital Requirement	<b>R0100</b>	618.233	0	0	-41.435	0
Minimum Capital Requirement	<b>R0110</b>	99.909	0	0	1.649	0

**S.23.01.01: Own Funds, including basic own funds and ancillary own funds**

		Total	Tier 1 - unrestricted	Tier 1 - restricted	Tier 2	Tier 3
		C0010	C0020	C0030	C0040	C0050
<b>Basic own funds before deduction for participations in other financial sector as foreseen in article 68 of Delegated Regulation 2015/35</b>						
Ordinary share capital (gross of own shares)	R0010	336.903	336.903		0	
Share premium account related to ordinary share capital	R0030	0	0		0	
Initial funds, members' contributions or the equivalent basic own - fund item for mutual and mutual-type undertakings	R0040	0	0		0	
Subordinated mutual member accounts	R0050	0		0	0	0
Surplus funds	R0070	16.000	16.000			
Preference shares	R0090	0		0	0	0
Share premium account related to preference shares	R0110	0		0	0	0
Reconciliation reserve	R0130	245.348	245.348			
Subordinated liabilities	R0140	80.456		0	80.456	0
An amount equal to the value of net deferred tax assets	R0160	0				0
Other own fund items approved by the supervisory authority as basic own funds not specified above	R0180	0	0	0	0	0
<b>Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds</b>						
Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds	R0220	0				
<b>Deductions</b>						
Deductions for participations in financial and credit institutions	R0230	0	0	0	0	0
<b>Total basic own funds after deductions</b>	<b>R0290</b>	<b>678.708</b>	<b>598.251</b>	<b>0</b>	<b>80.456</b>	<b>0</b>
<b>Ancillary own funds</b>						
Unpaid and uncalled ordinary share capital callable on demand	R0300	138.142			138.142	
Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand	R0310	0			0	
Unpaid and uncalled preference shares callable on demand	R0320	0			0	0
A legally binding commitment to subscribe and pay for subordinated liabilities on demand	R0330	0			0	0
Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC	R0340	0			0	
Letters of credit and guarantees other than under Article 96(2) of the Directive 2009/138/EC	R0350	0			0	0
Supplementary members calls under first subparagraph of Article 96(3) of the Directive 2009/138/EC	R0360	0			0	
Supplementary members calls - other than under first subparagraph of Article 96(3) of the Directive 2009/138/EC	R0370	0			0	0
Other ancillary own funds	R0390	0			0	0
<b>Total ancillary own funds</b>	<b>R0400</b>	<b>138.142</b>			<b>138.142</b>	<b>0</b>
<b>Available and eligible own funds</b>						
Total available own funds to meet the SCR	R0500	816.850	598.251	0	218.598	0

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Total available own funds to meet the MCR	<b>R0510</b>	678.708	598.251	0	80.456	
Total eligible own funds to meet the SCR	<b>R0540</b>	757.379	598.251	0	159.128	0
Total eligible own funds to meet the MCR	<b>R0550</b>	618.233	598.251	0	19.982	
<b>SCR</b>	<b>R0580</b>	318.256				
<b>MCR</b>	<b>R0600</b>	99.909				
<b>Ratio of Eligible own funds to SCR</b>	<b>R0620</b>	237,978%				
<b>Ratio of Eligible own funds to MCR</b>	<b>R0640</b>	618,796%				

**S.23.01.01: Own Funds, including basic own funds and ancillary own funds (continued)**

		<b>C0060</b>
<b>Reconciliation reserve</b>		
Excess of assets over liabilities	<b>R0700</b>	598.251
Own shares (held directly and indirectly)	<b>R0710</b>	0
Foreseeable dividends, distributions and charges	<b>R0720</b>	0
Other basic own fund items	<b>R0730</b>	352.903
Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds	<b>R0740</b>	0
<b>Reconciliation reserve</b>	<b>R0760</b>	245.348
<b>Expected profits</b>		
Expected profits included in future premiums (EPIFP) - Life business	<b>R0770</b>	56.396
Expected profits included in future premiums (EPIFP) - Non-life business	<b>R0780</b>	1.235
<b>Total Expected profits included in future premiums (EPIFP)</b>	<b>R0790</b>	57.631

**S.25.01.21: Solvency Capital Requirement for undertakings on Standard Formula**

		Gross solvency capital requirement	Simplifications
		<b>C0110</b>	<b>C0120</b>
Market risk	<b>R0010</b>	203.291	
Counterparty default risk	<b>R0020</b>	5.569	
Life underwriting risk	<b>R0030</b>	149.915	
Health underwriting risk	<b>R0040</b>	39.971	
Non-life underwriting risk	<b>R0050</b>	0	
Diversification	<b>R0060</b>	-100.715	
Intangible asset risk	<b>R0070</b>	0	
<b>Basic Solvency Capital Requirement</b>	<b>R0100</b>	298.030	

			Value
			<b>C0100</b>
Operational risk	<b>R0130</b>		22.325
Loss-absorbing capacity of technical provisions	<b>R0140</b>		-2.099
Loss-absorbing capacity of deferred taxes	<b>R0150</b>		0
Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC	<b>R0160</b>		0
<b>Solvency Capital Requirement excluding capital add-on</b>	<b>R0200</b>		318.256
Capital add-on already set	<b>R0210</b>		0
Solvency capital requirement	<b>R0220</b>		318.256
<b>Other information on SCR</b>			
Capital requirement for duration-based equity risk sub-module	<b>R0400</b>		0
Total amount of Notional Solvency Capital Requirements for remaining part	<b>R0410</b>		0
Total amount of Notional Solvency Capital Requirements for ring fenced funds	<b>R0420</b>		0
Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios	<b>R0430</b>		0
Diversification effects due to RFF nSCR aggregation for article 304	<b>R0440</b>		0

**S.25.01.21: Solvency Capital Requirement for undertakings on Standard Formula (continued)**

		USP
		<b>C0090</b>
Life underwriting risk	<b>R0030</b>	None
Health underwriting risk	<b>R0040</b>	None
Non-life underwriting risk	<b>R0050</b>	

		Yes/No
		<b>C0109</b>
Approach based on average tax rate	<b>R0590</b>	3 - Not applicable as LAC DT is not used (in this case R0600 to R0690 are not applicable). See EIOPA Guidelines on loss-absorbing capacity of technical provisions and deferred taxes

		LAC DT
		<b>C0130</b>
LAC DT	<b>R0640</b>	0
LAC DT justified by reversion of deferred tax liabilities	<b>R0650</b>	0
LAC DT justified by reference to probable future taxable economic profit	<b>R0660</b>	0
LAC DT justified by carry back, current year	<b>R0670</b>	0
LAC DT justified by carry back, future years	<b>R0680</b>	0
Maximum LAC DT	<b>R0690</b>	0

**S.28.02.01: Minimum Capital Requirement for insurance undertakings engaged in both life and non-life insurance activity  
MCR components**

		MCR components	
		Non-life activities	Life activities
		MCR(NL, NL) Result	MCR(NL, L)Result
		C0010	C0020
Linear formula component for non-life insurance and reinsurance obligations	R0010	300	0

**Background information**

		Background information			
		Non-life activities		Life activities	
		Net (of reinsurance/ SPV) best estimate and TP calculated as a whole	Net (of reinsurance) written premiums in the last 12 months	Net (of reinsurance/SPV) best estimate and TP calculated as a whole	Net (of reinsurance) written premiums in the last 12 months
		C0030	C0040	C0050	C0060
Medical expense insurance and proportional reinsurance	R0020	0	0	0	0
Income protection insurance and proportional reinsurance	R0030	0	3.533	0	0
Workers' compensation insurance and proportional reinsurance	R0040	0	0	0	0
Motor vehicle liability insurance and proportional reinsurance	R0050	0	0	0	0
Other motor insurance and proportional reinsurance	R0060	0	0	0	0
Marine, aviation and transport insurance and proportional reinsurance	R0070	0	0	0	0
Fire and other damage to property insurance and proportional reinsurance	R0080	0	0	0	0
General liability insurance and proportional reinsurance	R0090	0	0	0	0
Credit and suretyship insurance and proportional reinsurance	R0100	0	0	0	0
Legal expenses insurance and proportional reinsurance	R0110	0	0	0	0
Assistance and proportional reinsurance	R0120	0	0	0	0
Miscellaneous financial loss insurance and proportional reinsurance	R0130	0	0	0	0
Non-proportional health reinsurance	R0140	0	0	0	0
Non-proportional casualty reinsurance	R0150	0	0	0	0
Non-proportional marine, aviation and transport reinsurance	R0160	0	0	0	0
Non-proportional property reinsurance	R0170	0	0	0	0

**Linear formula component for life insurance and reinsurance obligations**

Non-life activities	Life activities
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		MCR(L, NL) Result	MCR(L, L) Result
		C0070	C0080
<b>Linear formula component for life insurance and reinsurance obligations</b>	<b>R0200</b>	0	99.609

**Total capital at risk for all life (re)insurance obligations**

		Non-life activities		Life activities	
		Net (of reinsurance/SPV) best estimate and TP calculated as a whole	Net (of reinsurance/SPV) total capital at risk	Net (of reinsurance/SPV) best estimate and TP calculated as a whole	Net (of reinsurance/SPV) total capital at risk
		C0090	C0100	C0110	C0120
Obligations with profit participation - guaranteed benefits	<b>R0210</b>	0		2.344.486	
Obligations with profit participation - future discretionary benefits	<b>R0220</b>	0		7.780	
Index-linked and unit-linked insurance obligations	<b>R0230</b>	0		1.121.817	
Other life (re)insurance and health (re)insurance obligations	<b>R0240</b>	0		126.563	
<b>Total capital at risk for all life (re)insurance obligations</b>	<b>R0250</b>		0		3.938.186

**Overall MCR calculation**

		C0130
Linear MCR	<b>R0300</b>	99.909
SCR	<b>R0310</b>	318.256
MCR cap	<b>R0320</b>	143.215
MCR floor	<b>R0330</b>	79.564
Combined MCR	<b>R0340</b>	99.909
Absolute floor of the MCR	<b>R0350</b>	6.200
<b>Minimum Capital Requirement</b>	<b>R0400</b>	99.909



**Notional non-life and life MCR calculation**

		Non-life activities	Life activities
		<b>C0140</b>	<b>C0150</b>
Notional linear MCR	<b>R0500</b>	300	99.609
Notional SCR excluding add-on (annual or latest calculation)	<b>R0510</b>	956	317.300
Notional MCR cap	<b>R0520</b>	430	142.785
Notional MCR floor	<b>R0530</b>	239	79.325
Notional Combined MCR	<b>R0540</b>	300	99.609
Absolute floor of the notional MCR	<b>R0550</b>	2.500	3.700
Notional MCR	<b>R0560</b>	2.500	99.609